

# ILLINOIS DEPARTMENT OF CORRECTIONS



Bruce Rauner, Governor  
John R. Baldwin, Acting Director

# AFFIRMATIVE ACTION PLAN

## FISCAL 2018

**ILLINOIS DEPARTMENT OF CORRECTIONS  
FISCAL YEAR 2018  
AFFIRMATIVE ACTION PLAN**

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# PART I

EQUAL EMPLOYMENT OPPORTUNITY/ AFFIRMATIVE ACTION PROGRAM  
CERTIFICATION

NAME OF AGENCY: Illinois Department of Corrections

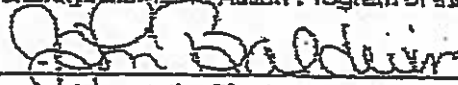
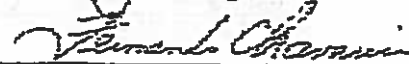
ADDRESS: P.O. Box 19277, 1301 Concordia Court, Springfield, IL 62794-9277

TELEPHONE NUMBER: (217) 558-2200

AGENCY DIRECTOR: John R. Baldwin, Acting Director

EEO OFFICER: Fernando Chavarria, Administrator

This is to certify that the attached document represents the Equal Employment  
Opportunity/Affirmative Action Program of this agency.

 _____ Acting Director	 _____ EEO Officer
12 SEPT, 17 _____ Date	9-12-17 _____ Date

## AFFIRMATIVE ACTION POLICY STATEMENT FY'18

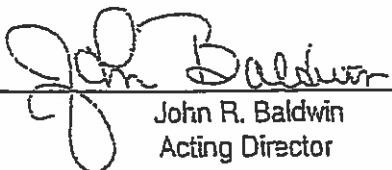
The Illinois Department of Corrections provides equal treatment and equal opportunity to all persons. The Affirmative Action Plan reaffirms the Department's policy of equal opportunity through affirmative action. The Department's equal employment opportunity goal is to attain a work force that reflects the available labor force and to employ minorities, females and persons with disabilities at all levels within the Department. The agency is committed to undertaking affirmative action to correct underutilization of minorities, females and persons with disabilities in the work force. The Department has developed and implemented a program for recruitment of a diverse work force.

Discrimination against or harassment of employees, clients and applicants based on hiring, training, promotion, pregnancy, race, color, sex, religion, age, arrest record, national origin or ancestry, physical or mental disability, marital status, military status, pregnancy, sexual orientation, order of protection status, citizenship status or unfavorable discharge from military service will not be tolerated. The Department is committed to providing a workplace free from sexual harassment and has implemented sexual harassment policies and prevention programs. The Department promptly, thoroughly and impartially investigates complaints and takes appropriate corrective action when it is determined that discrimination or harassment has occurred. The Department also provides reasonable accommodations to individuals with disabilities.

Retaliation against any employee, client or applicant who files a complaint or participates in the investigation of a complaint of discrimination or harassment is prohibited. Retaliatory conduct will be treated as seriously as incidents of discrimination or harassment. Employees who engage in retaliation will be disciplined up to and including discharge.

Employees or applicants who feel they have been discriminated against, retaliated against or harassed are to report the incident to their supervisor, to a person higher in the chain of command or directly to the Office of Affirmative Action.

This policy is applicable to all employees. It is expected that the executive staff members, wardens, superintendents, supervisors and program managers are responsible for providing leadership in these matters and their support in implementing the Affirmative Action Plan. Compliance with this policy is also required of those who conduct business or enter into contractual agreements with the Department. Through cooperation and mutual effort, the Illinois Department of Corrections can be a model of equal employment opportunity.

  
\_\_\_\_\_  
John R. Baldwin  
Acting Director

# AGENCY PROFILE

## MISSION OF THE ILLINOIS DEPARTMENT OF CORRECTIONS

*To serve justice in Illinois and increase public safety by promoting positive change in offender behavior, operating successful reentry programs, and reducing victimization.*

The Department establishes the necessary types of physical security and levels of supervision to safely secure committed individuals and provides humane treatment of offenders by meeting basic needs such as food, clothing, shelter and medical and mental health care. The Department also provides education, vocational and other programs.

The Department operates 27 adult prisons and operates adult transition centers and work camps and provides supervision to persons released on parole or mandatory supervised release. Offices and facilities are located throughout the State. Central offices are located in Springfield, Illinois. At the conclusion of FY'17, the Department had 12,143 employees.

## SPECIAL PROBLEMS

1. Many of the Department's facilities are located in areas with small minority populations. Affirmative recruitment is needed in these areas to attract minority applicants.
2. A decision by the Illinois Supreme Court held that the Veterans Preference is absolute; virtually eliminating the ability of state agencies to hire anyone other than a veteran if a veteran appears on the CMS eligibility list.
3. Most promotional decisions are governed by the terms of collective bargaining agreements.
4. Due to the State's fiscal situation, there will be few opportunities to hire or promote during this fiscal year.
5. *Rasho vs State of Illinois* and *Lippert vs State of Illinois*, court decisions that affect employment levels and possibly have an adverse effect on underutilization goals.

## **ADMINISTRATION OF THE AFFIRMATIVE ACTION PROGRAM**

The Illinois Human Rights Act (PA81-1216) mandates that State agencies employing one thousand (1,000) or more employees appoint a full-time Equal Employment Officer. The responsibility for planning, developing and administering the Department of Corrections Affirmative Action/Equal Employment Opportunity Program on a day-to-day basis rests with the Administrator of the Office of Affirmative Action, Fernando Chavarria, 100 West Randolph Street, Suite 4-200, Chicago, Illinois 60601, (312) 814-3790. The responsibilities of the Administrator include those mandated by PA81-1216(\*).

- \*1. Advise the Director with respect to the preparation of the Department's Affirmative Action Plan, equal employment opportunity programs, procedures, regulations and reports.
- \*2. Evaluate the sufficiency of the Department's A/EEO program and recommend any improvements or corrections, including remedial or disciplinary action with respect to managerial or supervisory employees who fail to comply with the program.
- \*3. Make changes in programs and procedures to eliminate discriminatory practices, as authorized by the Director.
- \*4. Evaluate tests, employment policies and criteria and report to the Director and the Department of Human Rights any such policies, practices and criteria which have disparate impact on minorities, women and the people with disabilities.
- \*5. Provide counseling for any aggrieved employee or applicant for employment who believes that he or she has been discriminated against in violation of the Human Rights Act.
- \*6. Prepare all required Federal and State reports and serve as liaison between the Department and EEO enforcement authorities.
7. Collect, analyze and prepare for publication all statistical data required by the Affirmative Action Plan.
8. Inform management of developments in the EEO field and assist management and supervisory personnel who need technical or administrative support in fulfilling their responsibilities under this Plan and under equal employment opportunity laws and regulations.
9. Monitor the Department's recruitment program for minorities, women and applicants with disabilities. The recruitment program shall include but not be limited to dissemination of posters, use of advertising media patronized by minorities, women and persons with disabilities, use of minority, disability and women's group contacts



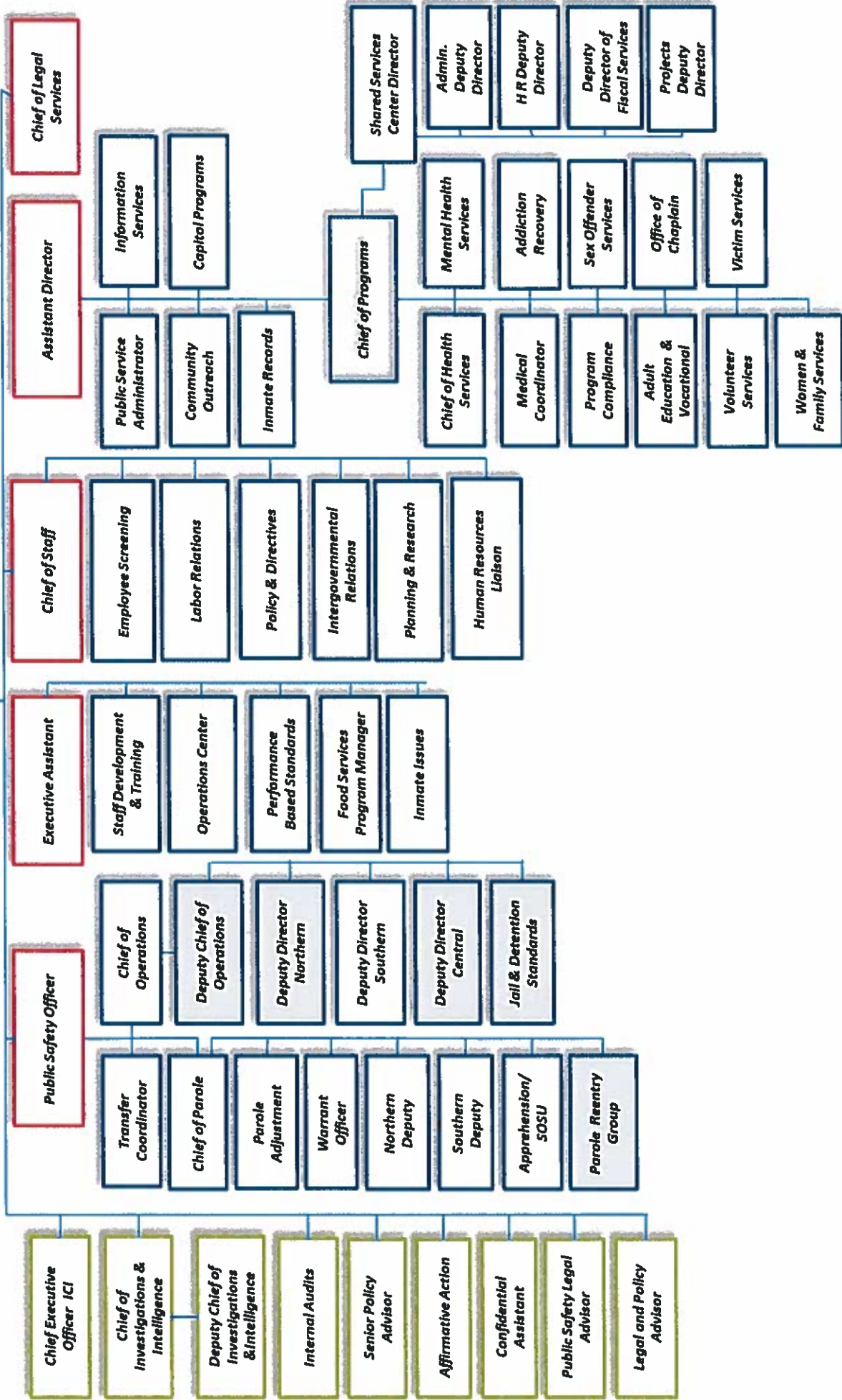
and community relations programs.

10. Periodically review employment practices and related documents to help assure that non-discriminatory job-related criteria are used in the recruitment, application and appointment processes.
11. Receive, investigate and make recommendations on internal and external complaints of discrimination and report internal and external complaints to the Department of Human Rights.
12. Serve as liaison between the Department and minority, and women's organizations and organizations serving persons with disabilities.
13. Design and implement audit and reporting systems for measuring the effectiveness of agency programs, including review of Exit Interview Forms and Hiring and Promotion Monitors.
14. Supervise, train and direct the Office of Affirmative Action staff in their related duties and responsibilities.
15. Review all agency lay-off and reorganization plans to determine if there will be any disparate impact upon persons in protected class groups and submit a written report of findings with suggested alternatives to lessen or eliminate such impact.

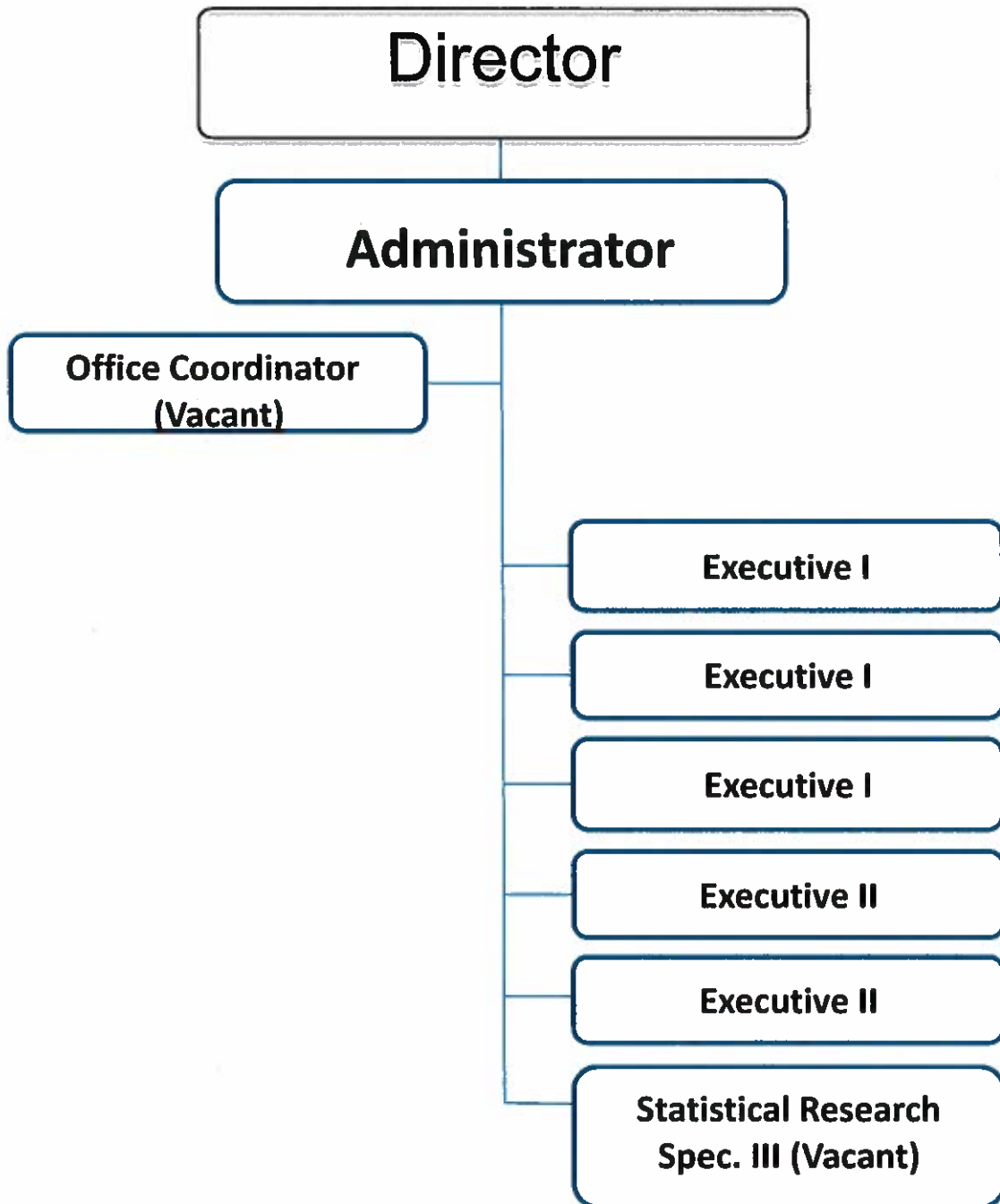
Each Bureau and Division head in conjunction with the Office of Affirmative Action shall administer and implement an AA/EEO program tailored to that Bureau or Division which shall include:

1. Complete record keeping on applicants and reporting of personnel transactions.
2. Validation of selection criteria used in the employment process with technical assistance from the Office of Affirmative Action to ensure that tests and other selection methods actually measure essential job functions.
3. Implementation of policies and procedures shall include job related criteria.
4. Participation in recruiting to attract minorities and women for employment within the Department.
5. Enforcement of the Department's AA/EEO policies, including the use of all forms and procedures required to aid in documenting adherence to Equal Employment Opportunity guidelines.
6. Assistance in identifying problem areas with respect to Affirmative Action.
7. Monitoring the performance of facility and unit heads relating to the Department's AA/EEO policies and taking remedial action as necessary.
8. Forwarding complaints to the Office of Affirmative Action for handling.

# John Baldwin Acting Director



# Office of Affirmative Action Table of Organization



## **DISSEMINATION OF THE AFFIRMATIVE ACTION POLICY AND PLAN**

### **INTERNAL**

1. The Director's policy statement shall be posted on bulletin boards in all Departmental offices and facilities.
2. All executive staff, wardens, superintendents, supervisors and program staff will be provided with a copy of the policy statement and Affirmative Action Plan which they will make accessible to staff and others who may request it.
3. Policy training will be conducted for Department personnel of all levels upon the request of administrators and managers.
4. Orientation in Equal Employment Opportunity/Affirmative Action issues will be a part of all pre-service training of employees at the Department of Corrections Training Academy.

### **EXTERNAL**

1. "Equal Opportunity Employer" will be included in all Departmental advertising.
2. Recipients of federal funds through the Illinois Department of Corrections will be advised of the Department Affirmative Action/ Equal Employment Opportunity policies.
3. Regular sources of employment such as related federal, state, or local agencies, schools, community organizations and recruitment sources will be advised of the Department's Affirmative Action/Equal Employment Opportunity policies. The Affirmative Action Plan will be available to all recruitment sources and to applicants.
4. Minority news media will be advised of the Department's Affirmative Action/Equal Employment Opportunity policies.
5. Unions, professional associations and business enterprises involved with the Department will be advised of the Affirmative Action/Equal Employment Opportunity policies of the Department.
6. A copy of the Affirmative Action Plan will be provided to the State Library and the Department of Human Rights.
7. A copy of the Affirmative Action Plan will be available to State and Federal regulatory agencies.
8. Upon request, and within the guidelines of the Freedom of Information Act, the Illinois Department of Corrections will make available for public inspection a copy of its current Affirmative Action Plan and supporting documentation.

# PART II

## THE ILLINOIS DEPARTMENT OF CORRECTIONS' WORK FORCE

The Affirmative Action Plan includes several tables, which depict the Department of Corrections' (DOC) workforce. The Plan includes the employee headcount by race, sex, and job category as well as a summary of personnel transactions for Fiscal Year 2017.

### Summary of Workforce Transactions

A summary of personnel transactions is provided on page 15. A summary of personnel transactions by EEO job category is located on page 77.

### Analysis of the Workforce Summary

The agency workforce summary table provides information on the number and percent of minority and female employees within eight job categories throughout the Department (refer to page 14). A summary of the workforce by region is located on page 86.

# Summary of Workforce Analysis by Region

Reporting Period: June 30, 2017

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

Grand Total

EEO Category	Grand Total	MALES										FEMALES										PERCENTAGES									
		Total	W	B/AA	H/L	A	A/I	NH	OR	PWD	Total	W	B/AA	H/L	A	A/I	NH	OR	PWD	M	F	W	B/AA	H/L	A	AVAN	NHOPI	PWD			
Officials / Administrators	354	202	150	39	9	4			11	152	119	26	4		3			9	57.06%	42.94%	75.99%	18.36%	3.67%	1.13%				5.65%			
Professionals	1,400	659	478	147	27	5	2	35	741	570	139	21	8	3			39	47.07%	52.93%	74.86%	20.43%	3.43%	0.93%				5.29%				
Technicians	278	97	84	7	5	1		5	181	159	16	3	2	1			9	34.89%	65.11%	87.41%	8.27%	2.88%	1.08%				5.04%				
Protective Service	8,539	7,260	6,325	612	252	39	29	131	1,279	931	270	64	8	4	2	14	85.02%	14.98%	84.97%	10.33%	3.70%	0.55%				1.70%					
Para-professionals	241	37	26	7	1	3		4	204	177	21	5		1		5	15.35%	84.65%	84.23%	11.62%	2.49%	1.24%				3.73%					
Administrative Support	281	30	23	3	3	1		1	251	213	23	11	3	1		17	10.68%	89.32%	83.99%	9.25%	4.98%	1.42%				6.41%					
Skilled Craft	341	333	315	9	7		2	13	8	6	2						97.65%	2.35%	94.13%	3.23%	2.05%					3.81%					
Service / Maintenance	709	570	521	33	8	3	5	17	139	102	32	2	1	2		2	80.39%	19.61%	87.87%	9.17%	1.41%	0.56%				2.68%					
<b>TOTAL</b>	<b>12,143</b>	<b>9,188</b>	<b>7,922</b>	<b>857</b>	<b>312</b>	<b>56</b>	<b>38</b>	<b>3</b>	<b>2,955</b>	<b>2,277</b>	<b>529</b>	<b>110</b>	<b>22</b>	<b>15</b>	<b>2</b>	<b>95</b>	<b>75.66%</b>	<b>24.34%</b>	<b>83.99%</b>	<b>11.41%</b>	<b>3.48%</b>	<b>0.64%</b>				<b>0.04%</b>	<b>2.57%</b>				

<b>Grand Total Employees:</b>	<b>Males:</b>	<b>9,188</b>	<b>Females:</b>	<b>2,955</b>	<b>Total Minorities:</b>	<b>1,944</b>
		<b>75.66%</b>		<b>24.34%</b>		<b>16.01%</b>
<b>White:</b>	<b>10,199</b>	<b>Black/African American:</b>	<b>1,386</b>	<b>Hispanic/Latino:</b>	<b>422</b>	<b>NHOPI:</b>
<b>83.99%</b>	<b>11.41%</b>	<b>3.48%</b>	<b>Asian:</b>	<b>78</b>	<b>0.64%</b>	<b>5</b>
						<b>0.04%</b>
						<b>PWD:</b>
						<b>312</b>
						<b>2.57%</b>

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AJAN=American Indian or Alaskan Native NHOPi=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities  
 DHR-9 (Rev. Feb. 2016)

### Summary of Workforce Transactions Report

by EEO Category

Reporting Period: July 1, 2016 through June 30, 2017

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

EEO Category: GRAND TOTAL

Transaction	Grand Total	MALES							FEMALES							PERCENTAGES																					
		Total	W	B/AA	H/L	A	AI	NH	OPI	PWD	Total	W	B/AA	H/L	A	AI	NH	OPI	PWD	M	F	W	B/AA	H/L	A	AI	NH	OPI	PWD								
																														A	AI	NH	OPI	PWD	A	AI	NH
New Hires	1,230	924	801	61	58	4				306	259	36	9	1	1				75.12%	24.88%	86.18%	7.89%	5.45%	0.41%	0.08%												
Promotions	269	143	125	14	3	1			126	102	21	1	2					53.16%	46.84%	84.39%	13.01%	1.49%	1.12%														
Intra-Agency Transfers	751	562	481	47	29	5			189	134	54	1						74.83%	25.17%	81.89%	13.45%	3.99%	0.67%														
Suspensions	623	501	382	92	24	3			122	93	23	4	2					80.42%	19.58%	76.24%	18.46%	4.49%	0.80%														
Separations	876	618	491	85	35	5	2		258	210	45	2	1					70.55%	29.45%	80.02%	14.84%	4.22%	0.68%	0.23%													
Discharges	71	55	43	9	3				16	11	4		1					77.46%	22.54%	76.06%	18.31%	4.23%	1.41%														
Lay Off																																					
Demotions	1	1		1														100.00%				100.00%															
Reductions	34	18	17	1					16	13	2	1						52.94%	47.06%	88.24%	8.82%	2.94%															
Reinstatements	10	8	7		1				2	2								80.00%	20.00%	90.00%		10.00%															
Reemployment	16	11	2	9					5	1	4							68.75%	31.25%	18.75%	81.25%																
Upward Reallocations																																					
Downward Reallocations																																					

W=White B/AA=Black or African American HL=Hispanic or Latino A=Asian AI/AN=American Indian or Alaskan Native NH/OPI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities



## **DETERMINING EQUITABLE EMPLOYMENT LEVELS FOR MINORITIES AND FEMALES**

The Illinois Department of Corrections hires employees in numerous positions under eight Equal Employment Opportunity categories. A description of the eight EEO job categories is contained in Table 1 (page 17). A list of Illinois Department of Corrections position titles by EEO job category is contained in pages 66-70.

On an annual basis, data on the availability of minority and female employees is compared to the numbers who are actually employed by the Department to determine if the work force includes minorities and females in all job categories in numbers proportionate to their availability in the qualified applicant population.

When job categories in the work force do not include minority or female employees in numbers that are proportionate to their availability for employment, hiring goals are established to remedy the underutilization that has been found. The methodology used to determine underutilization of minorities and females is explained in pages 60-62.

Table 2 (page 19) contains a description of the ten geographical regions for which hiring goals are established. A summary of IDOC underutilization by region, race, sex and job category is on page 20.

**TABLE 1**

**EQUAL EMPLOYMENT OPPORTUNITY JOB CATEGORIES**

A. Officials and Administrators

Occupations in which employees set broad policies, exercise overall responsibility for execution of these policies, direct individual departments or special phases of the agency's operations, or provide specialized consultation on a regional, district or area basis.

B. Professionals

Occupations which require specialized and theoretical knowledge which is usually acquired through college training or through work experience and other training which provides comparable knowledge.

C. Technicians

Occupations which require a combination of basic skill or technical knowledge and manual skill which can be attained through specialized post-secondary school education or through equivalent on-the-job training.

D. Protective Service Workers

Occupations in which workers are entrusted with public safety, security and protection from destructive forces.

E. Paraprofessionals

Occupations in which workers perform some of the duties of a professional or technician in a supportive role which usually requires less formal training and/or experience normally required for professional or technical status.

F. Administrative Support

Occupations in which workers are responsible for internal and external communication, recording and retrieval of data and/or information and other paper work required in an office.

G. Skilled Craft Workers

Occupations in which workers perform jobs which require special manual skills and a thorough and comprehensive knowledge of the processes involved in the work which is required through on-the-job training and experience or through apprenticeship or other formal training programs.

H. Service and Maintenance

Occupations in which workers perform duties which result in or contribute to the comfort, convenience, hygiene or safety of the general public or which contribute to the upkeep and care of buildings, facilities or grounds of public property.

*(For positions under these categories refer to page 66).*

# Illinois Department of Human Rights State Regional Map



**TABLE 2****GEOGRAPHICAL REGIONS****REGION 1**

Cook  
DeKalb  
DuPage  
Grundy  
Kane  
Kankakee  
Kendall  
Lake  
McHenry  
Will

**REGION 2**

Boone  
Ogle  
Stephenson  
Winnebago

**REGION 3**

Bureau  
Carroll  
Henry  
Jo Daviess  
La Salle  
Lee  
Mercer  
Putnam  
Rock Island  
Whiteside

**REGION 4**

Adams  
Brown  
Hancock  
Henderson  
Knox  
McDonough  
Pike  
Schuyler  
Warren

**REGION 5**

Dewitt  
Fulton  
Livingston  
Marshall  
Mason  
McLean  
Peoria  
Stark  
Tazewell  
Woodford

**REGION 6**

Champaign  
Douglas  
Ford  
Iroquois  
Piatt  
Vermillion

**REGION 7**

Christian  
Cass  
Greene  
Logan  
Macon  
Macoupin  
Menard  
Montgomery  
Morgan  
Sangamon  
Scott  
Shelby

**REGION 8**

Bond  
Calhoun  
Clinton  
Jersey  
Madison  
Monroe  
Randolph  
St. Clair  
Washington

**REGION 9**

Clark  
Clay  
Coles  
Crawford  
Cumberland  
Edgar  
Effingham  
Fayette  
Jasper  
Lawrence  
Marion  
Moultrie  
Richland

**REGION 10**

Alexander  
Edwards  
Franklin  
Gallatin  
Hamilton  
Hardin  
Jackson  
Jefferson  
Johnson  
Massac  
Perry  
Pope  
Pulaski  
Saline  
Union  
Wabash  
Wayne  
White  
Williamson

# Underutilization Summary by Region

Name of Agency: Department of Corrections

Fiscal Year: 2018

Region	Officials and Administrators					Professionals					Technicians					Protective Service Workers								
	Women	B/AA	HL	A	A/AN	NHOPI	Women	B/AA	HL	A	A/AN	NHOPI	Women	B/AA	HL	A	A/AN	NHOPI	Women	B/AA	HL	A	A/AN	NHOPI
1				1					10	11					1				35					
2							4																	
3																								
4								1																
5										1														
6										3														
7										1														
8																								
9																								
10										2														
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>1</b>	<b>10</b>	<b>18</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>675</b>	<b>60</b>	<b>12</b>	<b>11</b>	<b>11</b>	<b>0</b>

Region	Paraprofessionals					Administrative Support					Skilled Craft Workers					Service-Maintenance								
	Women	B/AA	HL	A	A/AN	NHOPI	Women	B/AA	HL	A	A/AN	NHOPI	Women	B/AA	HL	A	A/AN	NHOPI	Women	B/AA	HL	A	A/AN	NHOPI
1											1													
2																								
3																								
4																								
5																								
6																								
7																								
8																								
9																								
10																								
<b>Total</b>	<b>0</b>	<b>5</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24</b>	<b>5</b>	<b>13</b>	<b>0</b>	<b>0</b>	<b>0</b>

Total underutilization for Women: 708

Total underutilization for Black or African American: 75

Total underutilization for Hispanic or Latino: 43

Total underutilization for Asian: 32

Total underutilization for American Indian or Alaskan Native: 11

Total underutilization for Native Hawaiian or Other Pacific Islander: 0

# PART III

## **GOALS AND TIMETABLES**

The eradication of those staffing underutilizations that were identified in the Underutilization Summary is an ideal to which the IDOC is committed for Fiscal Year 2018.

### **NUMERICAL GOALS AND TIMETABLES TO REMEDY UNDERUTILIZATION**

The Department of Corrections' objective is:

To achieve by June 30, 2018 at least minimum numerical compliance by reaching numerical goals in each job category for minorities and females considering the number of opportunities to hire new employees.

A regional breakdown of numerical objectives is reported on the Underutilization Summary by Region form on page 20.

## PERFORMANCE MEASURE BACKGROUND INFORMATION

Based on its availability analysis, the Department of Corrections has underutilization for women and minorities. The Department will work toward better education of managers on affirmative action goals in an effort to address underutilization. Enhanced recruitment efforts will be used to reduce the underutilization of African Americans, Hispanics, Women, Asians, American Indian/Alaskan Native Americans and persons with disabilities. Education of managers and employees on equal opportunity and sexual harassment will be reviewed and enhanced to address the turnover rate of minority and female employees.

### Performance Measure I

#### Goal:

To address underutilization of women in the workforce in the four EEO categories through development of on-going recruitment relationships and organizations representing women.

#### Outcome:

Reduction of underutilization of females by, 4-Professionals, 675- Protective Service Workers, 5-Skilled Craft Workers, and 24-Service/Maintenance Workers.

#### Output:

1. The Office of Affirmative Action will identify appropriate entities to be contacted.

*Completion date: October 31, 2017.*

2. The identified entities will be contacted and provided with materials on State positions and the hiring process.

*Completion date: November 15, 2017.*

3. The Office of Affirmative Action will provide supporting documentation to the Department of Human Rights.

*Completion date: Quarterly (October 2017, January 2018, April 2018, July 2018)*

### Performance Measure II

#### Goal:

To reduce underutilization of Black/African Americans in the following six EEO categories through education of hiring managers on their Affirmative Action Goals and through recruitment efforts.



## Performance Measure II (cont.)

### Outcome:

Reduction of underutilization of Black/ African Americans by 1-Professionals, 1-Technicians, 60-Protective Service Workers, 5-Paraprofessionals, 3-Administrative Support, and 5- Service/Maintenance Workers.

### Output:

1. The Affirmative Action Office will distribute the Affirmative Action Plan and Affirmative Action Goals to all hiring Managers.

*Completion date: October 31, 2017*

2. Hiring Managers will be provided with education on their Affirmative Action goals and use of the hiring and promotion monitor form so that underutilized candidates appearing on eligibility lists are interviewed when underutilization exists.

*Completion date: November 30, 2017*

3. Office of Affirmative Action staff will attend job fairs, conduct on-site recruitments with partner agencies (IDES, LWIA, ESGR, FBO/CBO and Higher Learning Institutions).

*Completion date: Quarterly*

4. Compliance will be monitored by reviewing the eligibility lists and the interview lists.

*Completion date: May 31, 2018.*

5. The Department will provide supporting documentation to the Department of Human Rights.

*Completion date: Quarterly (October 2017, January 2018, April 2018, July 2018)*

## Performance Measure III

### Goal:

To address underutilization of Hispanics/Latinos in six of the EEO categories through development of ongoing recruitment efforts and maintaining relationships with organizations representing Hispanics.

### Performance Measure III (cont.)

#### Outcome:

Reduction of underutilization of the Hispanic/Latino workforce by 10-Professionals, 1-Technician, 12- Protective Service Workers, 1-Paraprofessional, 6-Skilled Craft Workers and 13-Service/Maintenance Workers.

#### Output:

1. The Office of Affirmative Action will identify appropriate entities to be contacted.

*Completion date: October 31, 2017.*

2. The identified entities will be contacted and provided with materials on State positions and the State hiring process.

*Completion date: November 15, 2017.*

3. The Office of Affirmative Action will evaluate referrals to determine the number of applicants recruited through the organizations.

*Completion date: May 31, 2018.*

4. The Department will provide supporting documentation to the Department of Human Rights.

*Completion date: Quarterly (October 2017, January 2018, April 2018, July 2018)*

### Performance Measure IV

#### Goal:

To address underutilization of Asians in the following five EEO categories through development of ongoing recruitment relationships with organizations representing Asians.

#### Outcome:

Reduction of underutilization of the Asian work force by 1-Official/Administrators, 18-Professionals, 11-Protective Service Workers, 1- Paraprofessional , and 1-Administrative Support Workers.

## Performance Measure IV (cont.)

### Output:

1. The Office of Affirmative Action will identify appropriate entities to be contacted.

*Completion date: October 31, 2017.*

2. The identified entities will be contacted and provided with materials on State positions and the State hiring process.

*Completion date: November 15, 2017.*

3. The Office of Affirmative Action will evaluate referrals to determine the number of applicants recruited through the organizations.

*Completion date: May 31, 2018.*

4. The Department will provide supporting documentation to the Department of Human Rights.

*Completion date: Quarterly (October 2017, January 2018, April 2018, July 2018)*

## Performance Measure V

### Goal:

To address underutilization of American Indians/Alaskan Natives in the workforce in the EEO category of Protective Service Workers by 11.

### Output:

1. The Office of Affirmative Action will distribute information about positions to organizations serving Native Americans.

*Completion date: December 31, 2017.*

2. The identified entities will be contacted and provided with materials on State positions and the hiring process.

*Completion date: November 15, 2017.*

### Performance Measure V (cont.)

3. The Office of Affirmative Action will provide supporting documentation to the Department of Human Rights.

*Completion date: Quarterly (October 2017, January 2018, April 2018, July 2018)*

### Performance Measure VI

#### Goal:

To continue to maintain parity in the category of Native Hawaiians and Other Pacific Islanders.

### Performance Measure VII

#### Goal:

To provide equitable opportunity to persons with disabilities.

#### Outcome:

To provide equitable opportunity to applicants and employees with disabilities, and ensure that supervisors are aware of responsibilities. In addition, to hire 265 persons with disabilities.

#### Output:

1. Distribute materials on the agency reasonable accommodation program.

*Completion date: December 31, 2017.*

2. Provide supporting documentation to the Department of Human Rights.

*Completion date: Quarterly. (October 2017, January 2018, April 2018, July 2018)*

## Performance Measure VIII

### Goal:

Provide information to all managers and supervisors on EEO laws, regulations and the Affirmative Action Plan.

### Outcome:

Reduce complaints of employees by ensuring all employees, officials and managers are aware of what discrimination entails and the possible consequences of discriminatory practices. Encourage use of the internal complaint process.

### Output:

1. Review Training Academy training programs.

*Completion date: December 30, 2017.*

2. Distribute to each facility the information on posting of the EEO Policy.

*Completion date: November 30, 2017.*

3. The Department will provide supporting documentation to the Department of Human Rights.

*Completion date: Quarterly (October 2017, January 2018, April 2018, July 2018)*

## Performance Measure IX

### Goal:

Provide training and education on sexual harassment.

### Outcome:

To reduce the number of complaints by ensuring all employees and managers are aware of what sexual harassment is and the consequences of engaging in sexual harassment.

## Performance Measure IX (cont.)

### Output:

1. Ensure that sexual harassment training is provided in cycle training.

*Completion date: June 30, 2018.*

2. Monitor that the Sexual Harassment Policy is posted.

*Completion date: March 30, 2018.*

3. Provide supporting documentation to the Department of Human Rights.

*Completion date: Quarterly (October 2017, January 2018, April 2018, July 2018).*

# PART IV

# ILLINOIS DEPARTMENT OF CORRECTIONS

## INTERNAL COMPLAINT PROCEDURE

The Office of Affirmative Action has jurisdiction over complaints by employees and applicants for employment alleging discrimination based on: AGE, RACE, SEX, NATIONAL ORIGIN, ANCESTRY, RELIGION, ARREST RECORD, DISABILITY, SEXUAL HARASSMENT, CITIZENSHIP STATUS, MARITAL STATUS, PREGNANCY, SEXUAL ORIENTATION and/or VIOLATIONS OF THE HUMAN RIGHTS ACT, TITLE VII AND THE ILLINOIS DEPARTMENT OF CORRECTIONS AFFIRMATIVE ACTION POLICY STATEMENT. The Department of Corrections has established this internal complaint process as a means to resolve complaints in a prompt and effective manner.

An employee or applicant for employment who feels that he or she has been sexually harassed or discriminated against should report the incident to their supervisor, to a supervisor higher in the chain of command if the employee's supervisor is alleged to have engaged in the conduct or directly to the Office of Affirmative Action. Unless a signed written statement has been submitted, a complainant may be asked to complete an *Equal Employment Opportunity and Affirmative Action Complaint* form (DOC 0279) detailing the specific charges of discrimination. A Chief Administrative Officer may also refer employee complaints of sexual harassment or discrimination to the Office of Affirmative Action for investigation.

Complaints will be reviewed to determine if there is sufficient information to proceed with investigation. Complaints should contain the following information:

- a. Basis - Age, Race, Sex, National Origin, Ancestry, Religion, Arrest Record, Disability, Sexual Harassment, Citizenship Status, Marital Status, Pregnancy Sexual Orientation and/or violations of the Illinois Human Rights Act, Title VII or IDOC's Affirmative Action Policy Statement.
- b. Issue - Failure to hire, Failure to promote, Termination, Discipline, Assignments, Harassment, Retaliation or other terms or conditions of employment.
- c. Respondent - Person(s) named responsible for acts of discrimination.
- d. Complainant - Written signature of person filing complaint of discrimination.

If a charge does not contain sufficient information to proceed with investigation and/or lacks one or more of the four elements, the complainant will be asked to provide the necessary information. Failure of the complainant to do so will indicate a lack of interest to pursue the complaint and the case will be closed by the Office of Affirmative Action.

Unless of a continuing nature, the complaint should be filed within 180 days of an alleged unfair employment practice or awareness by the complainant of the unfair practice.



The internal EEO/AA Complaint form (DOC 0279) is available from the Office of Affirmative Action and from Department personnel offices. The form is also contained in the Administrative Directive form book. The person completing the form needs to include the following information:

- a. The full name, address and telephone number of complainant.
- b. A statement of facts alleged to constitute the unfair employment practice.
- c. The date, time, place and person(s) alleged to be discriminating.
- d. Basis of complaint.
- e. Issue of complaint.
- f. A statement describing any other action initiated by the complainant to address the issues in the complaint.
- g. The signature of the complainant.

Questions regarding how to file a complaint can be directed to:

Fernando Chavarria, Administrator  
IL Department of Corrections-Affirmative Action  
100 West Randolph Street – Suite 4-200  
Chicago, IL 60601  
(312) 814-3790

Tamara Brown, Affirmative Action Officer  
IL Department of Corrections-Affirmative Action  
100 West Randolph Street – Suite 4-200  
Chicago, IL 60601  
(312) 814-6304

Diane Best, Affirmative Action Officer  
IL Department of Corrections-Affirmative Action  
1301 Concordia Court  
Springfield, IL 62794-9277  
(217) 558-2200 Ext. 6683

Martha Fragozo, Affirmative Action Officer  
IL Department of Corrections-Affirmative Action  
100 West Randolph Street – Suite 4-200  
Chicago, IL 60601  
(312) 814-0082

Martina Pereira, Affirmative Action Officer  
IL Department of Corrections-Affirmative Action  
1301 Concordia Court  
Springfield, IL 62794-9277  
(217) 558-2200 Ext. 6669

Teresa Fitzpatrick  
IL Department of Corrections-Affirmative Action  
1301 Concordia Court  
Springfield, IL 62794-9277  
(217) 558-2200

## **INVESTIGATION PROCEDURE**

### **I. Receipt of Complaint**

- A. The complaint will be acknowledged by letter, telephone or personal contact with the complainant.
- B. The appropriate manager will be notified that a complaint has been received alleging discrimination or harassment. A position statement and/or all pertinent documents that may clarify and/or explain actions and decisions may be requested.

### **II. Investigation**

- A. The Affirmative Action Officer assigned to the complaint will interview the complainant, the person accused and pertinent witnesses.
- B. The Affirmative Action Officer shall compile all relevant documents.
- C. At the completion of the investigation, a narrative report of the facts, supporting documents and a recommendation of evidence or lack of evidence of sexual harassment or discrimination is to be prepared by the Affirmative Action Officer.

### **III. Assessment and Disposition of Complaint**

#### **A. Analysis**

- 1. The Affirmative Action Administrator will review the investigation report to determine the complaint status. If further investigation is warranted, it will be requested.
- 2. The Investigator will discuss or submit an assessment of the case to the Affirmative Action Administrator. The assessment shall include:
  - a. the complainant's allegation(s)
  - b. Respondent's position
  - c. evidence compiled
  - d. disposition of the complaint

## **B. Disposition of the Complaint**

1. Lack of Evidence - When there is lack of evidence to substantiate the allegations made by the complainant, the Office of Affirmative Action shall notify the complainant of the finding and close the case.

The complainant shall also be informed of his/her right to pursue the complaint with other regulatory agencies. The Office of Affirmative Action shall also notify the appropriate manager that the case has been closed.

2. Substantial Evidence - A finding of substantial evidence will result in appropriate corrective action being taken. A conciliation meeting with the complainant, management and the Office of Affirmative Action may be held.

## **IV. Administrative Review**

- A. If the Affirmative Action Administrator and the CAO cannot agree on a resolution, the Affirmative Action Administrator will confer with the Deputy Director and Chief of Staff for a review of the case and conciliation efforts.
- B. The Chief of Staff's decision will serve as the final disposition of the case.
- C. Notice of the decision will be forwarded to the complainant.

## **V. Regulatory Filing**

The internal complaint process shall continue regardless of whether a complainant also files a charge with the Department of Human Rights and/or the EEOC or any other appropriate governing agency.

## **VI. Withdrawal**

When a complainant expresses a desire to withdraw an internal complaint, that fact shall be documented and the case closed.

**Equal Employment Opportunity and Affirmative Action Complaint**

Complainant: \_\_\_\_\_

Address: \_\_\_\_\_ City: \_\_\_\_\_ Zip Code: \_\_\_\_\_

Home Telephone: \_\_\_\_\_ Work Site Telephone: \_\_\_\_\_

Name of Employer: \_\_\_\_\_ Address: \_\_\_\_\_

Specific basis of discrimination:

- Race
- Religion
- Age
- National Origin
- Gender
- Sexual Harassment
- Disability
- Other \_\_\_\_\_

Specific area of discriminatory practice:

- Interview
- Promotion
- Selection
- Training
- Lay Off
- Discharge
- Discipline
- Other \_\_\_\_\_

Name and title of person(s) who discriminated against you:

Name: \_\_\_\_\_ Title: \_\_\_\_\_

Name: \_\_\_\_\_ Title: \_\_\_\_\_

Name: \_\_\_\_\_ Title: \_\_\_\_\_

Describe exactly what occurred and when: (if additional space is needed, use back of form)

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Have you filed a grievance via other procedures?  No  Yes

Complainant's Signature: \_\_\_\_\_ Date Filed: \_\_\_\_\_

EEO/AA Officer's Signature: \_\_\_\_\_ Date Received: \_\_\_\_\_

**RETURN FORM TO: Office of Affirmative Action, 100 W. Randolph, Suite 4-200, Chicago, IL 60601.**

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# PART V

# **AFFIRMATIVE ACTION POLICY FOR PERSONS WITH DISABILITIES**

## **General Provisions**

The Illinois Department of Corrections prohibits discrimination against persons with disabilities and provides reasonable accommodation to individuals with disabilities. Except for purposes of Affirmative Action, the IDOC cannot make pre-employment inquiry as to whether the applicant has a disability or as to the nature or severity of a disability. Personnel conducting interviews are informed of the standards for pre-employment inquiries as part of an in-service training program. The Office of Affirmative Action staff is available to answer questions regarding pre-employment interviews as they arise. Actions will be taken to ensure that tests do not have a disparate impact on people with disabilities and that employment criteria are job related. Job descriptions are reviewed before interviews to identify essential job duties. Pre-employment physical examinations are prohibited unless such an examination is job-related and required of all applicants for the position and is conducted only after a conditional offer of employment has been made. IDOC will also participate in the alternative employment program established by the Personnel Code.

The Illinois Department of Human Rights has implemented an annual Disability Survey to determine the number of state employees with disabilities.

Each IDOC work site will comply with agency Administrative Directives relating to the safety and evacuation of employees with disabilities. Provisions are made through the ADA Coordinator for the evacuation of employees who indicate a need for assistance in the event of an emergency evacuation. Twenty-two (22) employees in FY17 have indicated a need for assistance during an evacuation. Local policy and procedure shall be audited.

Any employee or applicant who believes that he/she has been discriminated against due to his/her disability may file a grievance in accordance with the procedures outlined in Administrative Directive 03.01.305-Accommodation Requests or Grievances Based on Disability.

The Department's ADA Coordinators are:

Anne Rayhill  
Legal Counsel  
Illinois Dept. of Corrections  
1301 Concordia Court  
Springfield, IL 62794  
PH: (217) 558-2200  
TDD 800-526-0844

Fernando Chavarria  
Administrator  
Office of Affirmative Action  
Illinois Dept. of Corrections  
100 West Randolph, Suite 4-200  
Chicago, Illinois 60601  
PH: (312) 814-3790

## **Physical Access for Persons with Disabilities**

The Department offers programs, activities or services to the public and program beneficiaries at adult correctional centers, adult transition centers, and parole offices throughout the State of Illinois. General offices are located in Chicago and Springfield.

Architects have evaluated department facilities and a compliance plan has been developed identifying barriers and recommending corrective action.

The Department's general priorities in developing its Transition Plan for its facilities were accessibility from streets (or as appropriate, from designated parking areas) and accessibility of entry and egress, accessibility of circulation through public areas, hallways and elevators to information desks and reception areas, meeting and conference rooms, restrooms, cafeterias, concession stands and vending areas. Evaluations of these public areas included doorways, ramps and rails, drinking fountains, telephones, alarm systems and building signage.

The Department provides accessible programs, services and activities by removing architectural barriers by modifying current facilities, or by relocating services, programs and activities to accessible areas or buildings within a facility or, where appropriate, to alternate facilities at a different location.

The Department's Transition Plan is available for public inspection at 100 West Randolph, Suite 4-200, Chicago, Illinois 60601 and 1301 Concordia Court, Springfield, Illinois 62794-9277.

## **Recruitment of Applicants with Disabilities**

The agency affirmative action program includes efforts to recruit applicants with disabilities for employment. The Office of Affirmative Action will send position postings and information on the application process to agencies and organizations representing the interests of persons with disabilities such as the Job Accommodation Network, the Department Human Services, Office of Rehabilitation Services and placement services at colleges and universities. Affirmative Action Officers will also attend job fairs for persons with disabilities.



**AVAILABILITY ANALYSIS FOR PERSONS WITH DISABILITIES**

Agency:	<u>Illinois Department of Corrections</u>	Fiscal Year:	<u>2018</u>
Total Employees	<u>12,143</u>		
% of Persons with Disabilities in Illinois Labor Force	<u>4.95%</u>		
Labor Force	<u>540</u>		
# of Employees with Disabilities in Agency	<u>312</u>		
Underutilization/Parity	<u>228</u>		

**Numerical Goals for People with Disabilities**

**Area to be Addressed:**

To reduce the underutilization of 228 people with disabilities.

**Goal:**

Eliminate underutilization of 228 people with disabilities.

**Objectives:**

As vacancies occur, hire 228 people with disabilities.

**(1) Action Item:**

Identify recruitment sources for people with disabilities.

Responsible official: EEO/AA Officer  
Completion date: *October 31, 2018*  
Monitoring procedure: Provide copy of list at quarterly

**(2) Action item:**

Send information on state positions to sources.

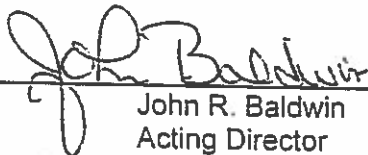
Responsible official: EEO/AA Officer  
Completion date: *November 30, 2018*  
Monitoring procedure: Review number of applicants

## STATEMENT ON REASONABLE ACCOMMODATION

It is the policy of the Illinois Department of Corrections to provide equal employment opportunity to persons with disabilities and to reasonably accommodate the physical or mental limitations of qualified applicants and employees with disabilities. The Department recognizes the right of any applicant or employee with a disability to request accommodation in connection with his or her application or employment. Once an accommodation has been requested, it is the responsibility of the Department under state and federal law to provide accommodation to qualified disabled applicants and employees unless to do so would impose an undue hardship on the operation of the agency's business.

To implement this policy, the procedures outlined in Administrative Directive 03.01.305 Accommodation Requests or Grievances Based on Disability shall be followed. Employees or applicants who request an accommodation shall be provided an accommodation if the need is apparent, the appropriate accommodation is readily identifiable and it is not an undue hardship to provide the accommodation. Where the need is not apparent, the appropriate accommodation is not readily identifiable or it may be an undue hardship to provide the accommodation, the employee or applicant shall be given an accommodation request form (DOC 0238). Any request that is denied shall be submitted to the Office of Affirmative Action for review.

Questions or complaints regarding this policy should be referred to the Office of Affirmative Action.

  
John R. Baldwin  
Acting Director

12 SEPT, 17  
Date

## **REASONABLE ACCOMMODATIONS**

Employers must make reasonable accommodations of the known physical and mental limitations of otherwise qualified applicants or employees with disabilities, unless the employer can demonstrate that such accommodation would be an undue hardship.

Reasonable accommodation means that the employer tries, within reason, to remove on the job physical barriers which interfere with an employee's ability to perform jobs for which they have the necessary mental capacity and talent. A "person with a disability" is an individual who has a physical or mental impairment that substantially limits one or more major activities or has a record of such impairment, or is regarded as having such impairment.

There is no all-inclusive list of possible accommodations. Each situation requires an individual assessment. Examples of reasonable accommodations include wider internal office lanes, entrance ramps, raised desks, job restructuring, audio amplifiers, changes to work schedules and special chair coasters.

### **Requests for Reasonable Accommodations**

Requests for reasonable accommodations must be initiated by the employee or person applying for employment. The procedure for reasonable accommodation requests is contained in Administrative Directive 03.01.305 on page 43. Supervisors or interviewing officers shall take prompt action to accommodate an applicant or employee if the need for accommodation is obvious and the appropriate accommodation is readily identifiable and would not constitute an undue hardship or direct threat. In all other instances, the supervisor or interviewing officer shall provide the employee or applicant with a Request for Reasonable Accommodation form, DOC 0238 (page 54). Request forms shall be forwarded to the Chief Administrative Officer who shall grant the request or forward it to the Office of Affirmative Action for determination.

On an annual basis, each Administrator or Manager must report the accommodation requests received during the fiscal year to the Office of Affirmative Action.



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Effective Date	5/1/94

Section:	03	Personnel and Labor Relations
Subsection:	01	General Provisions
Subject:	305	Accommodation Requests or Grievances Based on Disability

**I. POLICY**

**A. Authority**

42 U.S.C. 12101 et seq., Americans with Disabilities Act of 1990

29 CFR Part 1630, Equal Employment Opportunity for individuals with Disabilities

730 ILCS 5/3-2-2

**B. Policy Statement**

The Department shall evaluate requests for reasonable accommodations to known physical or mental limitations of an otherwise qualified job applicant or employee with a disability and investigate grievances based on disability.

**II. PROCEDURE**

**A. Purpose**

The purpose of this directive is to provide instructions to staff for processing applicant or employee requests for reasonable accommodation based on disability and grievance procedures for denial of request.

**B. Applicability**

This directive is applicable to all divisions of the Department.

**C. Internal Audits**

An internal audit of this directive shall be conducted at least annually.



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**D. Designees**

Individuals specified in this directive may delegate stated responsibilities to another person or persons unless otherwise directed.

**E. Definitions**

ADA - The American With Disabilities Act of 1990 (42 U.S.C. 12101 et seq.).

Chief Administrator - the highest ranking official of a correctional facility or program site; the Assistant to the Director for the Central Screening Office or for all other offices, the Deputy Director of the appropriate division or the Chief Deputy Director of the Department.

Department ADA Coordinator - the person or persons designated by the Director to coordinate efforts of the Department in carrying out its responsibilities under Title II of the Americans with Disabilities Act of 1990.

Direct threat - a significant risk of substantial harm to the health or safety of any individual that cannot be eliminated or reduced by reasonable accommodation.

Disability - a physical or mental impairment that substantially limits one or more of the major life activities of an individual; a record of such an impairment; or being regarded as having such impairment.

Grievant - an applicant or employee with a disability who files a grievance.

Interviewing officer - the person in charge of the interview who has the authority to grant or deny an applicant's request for reasonable accommodations in the application process. This shall be the Central Screening Office Coordinator for COT or YST applicants.



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Reasonable accommodation - modifications or adjustments to the job application process and the work environment that enable qualified applicants or employees to be considered for a position, to perform the essential functions of a position, and to enjoy equal benefits and privileges of employment.

Undue hardship - significant difficulty or expense in, or resulting from, the provision of the accommodation such as an accommodation that would be unduly costly, extensive, substantial, or disruptive.

Working days - Monday through Friday, excluding State holidays.

**F. General Provisions**

1. Nothing in this directive shall preclude an employee from pursuing grievances in accordance with applicable Personnel Rules, collective bargaining agreements, or rules of other regulatory agencies.
2. Applicants and employees shall have access to this directive and shall, upon request, be provided with a copy. Copies of this directive and applicable forms shall be available at all Department facilities and offices, locations where applicants are tested or interviewed, and from the Department ADA Coordinator.
3. Upon request, applicants and employees shall be provided assistance as determined necessary by the Department in complying with the procedures set forth in this directive.
4. Reasonable accommodations may include, but is not limited to:
  - a. Making existing facilities readily accessible to and usable by individuals with disabilities.
  - b. Job restructuring or part-time or modified work schedules.



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<p>c. Reassignment to a vacant position.</p> <p>d. Acquisition or modification of equipment or devices.</p> <p>e. Appropriate adjustment or modification to examinations, training materials, or policies.</p> <p>f. The provision of qualified readers or interpreters.</p> <p>g. Other similar accommodations for applicants or employees with disabilities.</p> <p>5. The Department is not required to provide an accommodation which would cause an undue hardship on the Department or be a direct threat to the safety, security, or health of any person, or which would fundamentally alter the nature or operation of the business of the Department. The terms of collective bargaining agreements may be relevant to a determination of what accommodation, if any, may be made.</p> <p>6. The determination of what accommodation, if any, is appropriate shall be made on a case-by-case basis. Action taken to reasonably accommodate an applicant or employee shall not necessarily constitute a precedent for another applicant or employee.</p> <p>7. When the need for an accommodation is not obvious, the Department, before providing a reasonable accommodation may require that the individual with a disability provide medical documentation of the need for accommodation.</p> <p><b>G. <u>Procedures For Requesting Reasonable Accommodation</u></b></p> <p>1. The applicant or employee is responsible for initiating a verbal or written request for reasonable accommodation to the interviewing</p>		



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officer or supervisor. The request shall include, among other matters:

- a. Medical documentation of the need for accommodation unless the need is obvious;
- b. The precise job-related limitations imposed by the individual's disability; and
- c. Potential reasonable accommodations that could overcome those limitations.

2. The interviewing officer shall:

- a. Take prompt action to accommodate an applicant with a disability to ensure equal opportunity in the application process including appropriate adjustment or modifications of examinations if:
  - (1) The need for accommodation is obvious; and
  - (2) The appropriate accommodation is readily identifiable and would not impose an undue hardship; or
- b. Provide the applicant with a Request For Reasonable Accommodation, DC 744, if:
  - (1) The need for accommodation in the job application process is not obvious; or
  - (2) The appropriate reasonable accommodation in the job application is not readily identifiable or appears to impose an undue burden; or
  - (3) The applicant has requested a reasonable accommodation to the work environment if hired.





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3. The supervisor shall:
  - a. Take prompt action to accommodate the employee if:
    - (1) The need for accommodation is obvious; and
    - (2) The appropriate reasonable accommodation is readily identifiable and would not impose an undue hardship; and
    - (3) The employee does not pose a direct threat; or
  - b. Provide the employee with a Request For Reasonable Accommodation, DC 744, if:
    - (1) The need for accommodation is not obvious; or
    - (2) The appropriate reasonable accommodation is not readily identifiable or appears to impose an undue hardship; or
    - (3) The employee appears to pose a direct threat.
4. The applicant or employee shall complete the DC 744 request form and submit the form to the interviewing officer or supervisor who shall promptly forward the request form to the Chief Administrator.
5. The Chief Administrator shall:
  - a. Grant the request or take other appropriate action to accommodate the employee or applicant; or
  - b. Complete comments or recommendations on the DC 744 request form; and



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- c. Forward the original request to the Office of Affirmative Action.
- 6. The Office of Affirmative Action shall:
  - a. Investigate the request.
  - b. Analyze the particular job involved and determine its purpose and essential functions.
  - c. Ascertain the precise job-related limitations imposed by the individual's disability and how those limitations could be overcome with a reasonable accommodation.
  - d. Identify potential accommodations and assess their effectiveness in enabling the individual to perform the essential function of the position.
  - e. Consider the preference of the applicant or employee to be accommodated.
  - f. Make appropriate recommendations to the Chief Administrator within 30 working days after receipt whenever possible.
  - g. Consult with the appropriate Deputy Director if the Chief Administrator does not concur in the recommendations. The Deputy Director shall determine what accommodation, if any, may be made.
  - h. Notify the applicant or employee and the Chief Administrator of the final decision. The notification shall include appropriate instructions for filing a grievance if the applicant or employee is not satisfied with the decision. Applicants and employees shall be advised of the grievance procedures set forth in this directive.



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7. The Chief Administrator shall take reasonable steps to ensure that:
  - a. Any accommodations recommended by the Office of Affirmative Action or directed by the Deputy Director are made.
  - b. All verbal and written requests for accommodation and the resulting facility action are documented.
  - c. An Annual Accommodation Report, DC 745, is prepared and submitted to the Office of Affirmative Action at the end of each fiscal year.

**H. Grievance Procedures**

1. Grievances shall be in writing and on the Grievance - Discrimination Based on Disability or the Denial of a Request for Reasonable Accommodation form, DC 878. The form must be complete, to the extent known, in order to be given proper consideration. The grievance shall include, among other matters:
  - a. The employment position the applicant or employee with a disability desires or holds;
  - b. Date and nature of the alleged discrimination; and, if applicable,
  - c. The reasonable accommodation denied and the estimated cost of such accommodation; and
  - d. Alternative accommodations which may provide accessibility and the estimated cost of such alternatives.
2. Applicants or employees should file grievances promptly, but no later than 180 days after the alleged discrimination occurred or the



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alleged denial of the request for reasonable accommodation. The grievance shall be submitted to:

ADA Coordinator  
Illinois Department of Corrections  
4-200 James R. Thompson Center  
100 W. Randolph Street  
Chicago, IL 60601

Attention: ADA Grievance

- 3. A Department ADA Coordinator shall ensure the grievance is investigated and reasonable efforts are made to resolve it. The investigation may include an interview with the grievant where determined necessary by the ADA Coordinator. The ADA Coordinator shall submit a written response to the grievant within 45 working days after receipt of the grievance, whenever possible.

- 4. If the grievance is not resolved to the satisfaction of the grievant, the grievant may appeal the ADA Coordinator's decision to :

Director  
Illinois Department of Corrections  
1301 Concordia Court  
P. O. Box 19277  
Springfield, Illinois 62794-9277

Attention: ADA Appeal

- 5. Appeals shall be submitted in writing within 15 working days of the date of the ADA Coordinator's response. Written appeals should include:

- a. A brief statement explaining the reasons for dissatisfaction with the ADA Coordinator's response;



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- b. A statement indicating whether or not the grievant wishes to appear before the person or persons appointed by the Director;
  - c. A copy of the grievance form and the ADA Coordinator's response; and
  - d. Any other supporting materials.
6. The Director shall appoint a person or persons to review the appeal.
7. The grievant may be afforded the opportunity to appear before the appointed person or persons if so requested in the written appeal.
8. The appointed person or persons shall:
- a. Review the grievance form and the ADA Coordinator's written response;
  - b. Consider any additional evidence submitted by the grievant;
  - c. Conduct interviews and seek advise as deemed appropriate; and
  - d. Make recommendations to the Director in writing.
9. The Director shall approve, disapprove, or modify the recommendations. The Director's written decision shall be sent to the grievant and to the ADA Coordinator. The Director's decision shall be final.



**ILLINOIS  
DEPARTMENT  
OF  
CORRECTIONS**

**ADMINISTRATIVE  
DIRECTIVE**

Number	03.01.305
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Effective Date	5/1/94

Section:	03	Personnel and Labor Relations
Subsection:	01	General Provisions
Subject:	305	Accommodation Requests or Grievances Based on Disability

Authorized by:

  
\_\_\_\_\_  
DIRECTOR

Supersedes:  
03.01.305      AD      3/1/92

ILLINOIS DEPARTMENT OF CORRECTIONS  
**Applicant or Employee Request for Reasonable Accommodation**

To Be Completed By The Requestor:                      Applicant                       Employee

Name: \_\_\_\_\_ Position Title: \_\_\_\_\_

Work/Interview Location: \_\_\_\_\_

Address (where you can be contacted): \_\_\_\_\_

Telephone #: \_\_\_\_\_ Voice: \_\_\_\_\_ City \_\_\_\_\_ State \_\_\_\_\_ Zip Code \_\_\_\_\_ TDD: \_\_\_\_\_

Best Means and Time for Contacting: \_\_\_\_\_

What is the disability, which requires accommodation? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

For what functions of the job requirements do you need an accommodation? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Reasonable Accommodation Requested:  
\_\_\_\_\_  
\_\_\_\_\_

Describe why the accommodation is necessary: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

List items of equipment, physical modifications of existing work tools, or procedural changes to operations needed to implement the requested accommodation (such as TDD or optical reader, commodity, or service): \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Describe any alternative accommodations: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Any other information you believe will aid in a fair determination of this request: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

(If additional space is needed, use additional paper and attach)

\_\_\_\_\_  
Applicant/Employee Signature

\_\_\_\_\_  
Date

**This form is to be forwarded to your supervisor/interviewing officer. The Department's ADA Grievance Procedure is set forth in DR475 (20 Illinois Admin. Code 475).**

If you require assistance in completing this form, please contact your supervisor/interviewing officer or the Office of Affirmative Action (312) 814-3790.

**To Be Completed by Chief Administrator:**

Date Received: \_\_\_\_\_

Comments/Recommendation:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
Chief Administrator Signature Date

**Forward original form to:** Office of Affirmative Action  
100 W. Randolph Street  
Suite 4-200  
Chicago, IL 60601

**To Be Completed by Affirmative Action Administrator:**

Date Received: \_\_\_\_\_

Comments/Recommendation: \_\_\_\_\_

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
Affirmative Action Administrator Signature Date

**DENIAL OF A REQUEST FOR REASONABLE ACCOMMODATION BY THE AFFIRMATIVE ACTION ADMINISTRATOR CAN BE GRIEVED BY SUBMITTING A WRITTEN GRIEVANCE TO ADA COORDINATOR, ILLINOIS DEPARTMENT OF CORRECTIONS, 4-200, JAMES R. THOMPSON CENTER, 100 W. RANDOLPH STREET, CHICAGO, IL 60601, ATTENTION: ADA GRIEVANCE**

DISTRIBUTION: SUPERVISOR  
CHIEF ADMINISTRATOR  
OFFICE OF AFFIRMATIVE ACTION



# PART VI

## **APPLICABLE EQUAL EMPLOYMENT OPPORTUNITY LAWS**

The Illinois Department of Corrections is mandated to adhere to numerous federal laws and the Illinois Human Rights Act.

### **FEDERAL**

1. Title VII of the Civil Rights Act of 1964 (Title VII), prohibiting discrimination in employment on the basis of race, color, religion, sex, or national origin (42U.S.C. Section 20003-5);
2. The Equal Pay Act of 1963 (EPA), prohibiting differences in pay between men and women when performing substantially equivalent jobs (29 U.S.C. Sections 206(d)(1);
3. The Age Discrimination in Employment Act (ADEA), as amended, prohibiting discrimination against individuals who are 40 and over (29 U.S.C. Section 626, et. seq.);
4. Section 1981 of the Civil Rights Act of 1866 (Section 1981), prohibiting discrimination on the basis of race and national origin (42 U.S.C. Section 1981);
5. Section 1983 of the Civil Rights Act of 1871 (Section 1983), prohibiting discrimination on the basis of race, sex, and national origin by public employers (42 U.S.C. Section 1983);
6. The Rehabilitation Act of 1973, prohibiting discrimination against persons with physical or mental disabilities (29 U.S.C. Section 701, et. seq.);
7. The Vietnam Era Veterans Readjustment Act of 1974, requiring employers with federal contracts or federal assistance to take affirmative action to employ veterans (38 U.S.C. Section 101, et. seq.);
8. Title VI of the Civil Rights Act of 1964, prohibiting discrimination on the basis of race, color or national origin in any program or activity receiving financial assistance from the U.S. Department of Education; and
9. The Americans With Disabilities Act, prohibiting discrimination against persons with disabilities and requiring that government programs, services and activities are accessible to persons with disabilities (42 U.S.C. 12101, et. seq.).
10. The Civil Rights Act of 1991, providing for damages for intentional discrimination and unlawful harassment in the work place and codifying the concepts of "business necessity" and "job related" and providing guidelines on "disparate impact" (P.L. 102-166); and

11. The Family Medical Leave Act (FMLA), requires employers to provide up to 12 weeks of unpaid job protected leave to eligible employees for certain family and medical reasons (29 U.S.C. Section 2601, et seq.).
12. The Uniformed Services Employment and Reemployment Rights Act (USERRA) protects the job rights of individuals who voluntarily or involuntarily leave employment positions to undertake military service. USERRA also prohibits employers from discriminating against past or present members of the uniformed services, and applicants to the uniformed services. The U.S. Department of Labor, Veterans Employment and Training Services (VETS) is authorized to investigate and resolve complaints of USERRA violations.

#### STATE

1. The Illinois Human Rights Act prohibits discrimination because of race, color, religion, sex, sexual orientation, national origin, ancestry, age, marital status, military status, physical or mental disability, citizenship status or unfavorable discharge from military service. Harassment and retaliation are also prohibited.
2. The Equal Pay Act of 2003, prohibits employers from paying unequal wages to men and women for doing the same or substantially similar work.(P.A. 93-0006)
3. Victims Economic Safety and Security Act (VESSA), provides that employers may not discharge or discriminate against an employee who is the victim of domestic violence or who has a family or household member who is a victim of domestic violence and allows for leave to address domestic violence issues. (P.A. 93-0591)

# PART VII

## **THE AVAILABILITY ANALYSIS**

### **Introduction**

The Department of Human Rights (DHR) has developed a methodology for State entities to use to prepare a written Affirmative Action Plan (AAP). The objective of this methodology is to provide a responsible way to compare the availability of minorities and females to the work force of each State entity. The computation described on the following pages results in a Availability Percentage for each appropriate protected class in each job category.

The availability analysis provides a numerical measure of parity achieved by comparing the work force of each State entity with the availability of the minority groups and females in its appropriate surrounding labor area(s). The resulting number becomes the ultimate goal of the agency. Comparison of the availability numbers and the actual number of minorities and females currently employed by the agency will indicate whether or not the agency is underutilizing minorities and females, and to what extent. Minimum numerical compliance in each job category for each group of minorities and females will be accomplished by the agency when it has reached eighty percent of its numerical goal. However, agencies are encouraged to reach 100% parity.

In order to assist State entities in computing Availability Percentages (AP's) for each minority group in each EEO job category, DHR has divided the State into ten (10) regions, based upon population, work force statistics, proximity of metropolitan areas and community patterns.

Option 1 allows the State entity to develop AP's by using external work force data supplied by DHR, in combination with internal work force data supplied by the State entity. DHR will provide statistical data by region, by EEO category and by the appropriate protected class group, to State entities that elect to develop their AP's using Option #1. The State entity will compute and provide its AP's by region, by category and by protected class.

The Department of Human Rights provides statistics, by region, for the two (2) Factors below:

Factor #1 – Those having requisite skills in the region.

Factor #2 – Those promotable, trainable and transferable in the region.

## Internal Work Force Analysis

One of the fundamental steps in developing an Affirmative Action Plan is to conduct an in-depth assessment of the State entity's personnel transactions, i.e., distribution of present employees, new hires, promotions, demotions, transfers, terminations, superior performance increases and salary comparison by race, sex and EEO category. Standard forms will be provided by the Department of Human Rights for State entities to submit this information.

All past and current personnel practices must be analyzed for present effect. The internal work force review should consist of, but is not limited to the following:

- Assessment of the agency's past and current EEO program;
- Review of written personnel policies, procedures and regulations to assure absence of discriminatory content;
- Review of all qualifications and requirements, including education, prior work experience and physical abilities to insure job relatedness.
- Past and current hiring and promotion patterns.

## External Labor Force Analysis

When the internal work force analysis has been completed, the next step is to complete an external labor force analysis to determine the availability of minorities and females to the work force of the agency.

The internal work force analysis combined with the external work force analysis will be used to determine if minorities or females are being underutilized in any EEO category at each facility.

## Calculating Agency Underutilization

The determination of whether an agency is underutilized in any affirmative action group is made by performing the following steps on the availability summary sheet:

1. Using the figures from the workforce analysis form DHR-9:
  - a. Indicate present number of employees. However, do not calculate utilization for categories that have less than ten (10) total employees because the numbers are too small to yield statistical reliability.
  - b. Number of affirmative action group members already employed.
2. Enter the availability percentage (AP) in line 2, which comes from the AP worksheet (DHR-5) for the appropriate affirmative action group.
3. Multiply the present number of employees by the AP and enter the result in the Number Needed for Parity (line 3). If the result includes a fraction, round down to the closest whole number.
4. Subtract the number of affirmative action group members already employed (line 4) from Number Needed for Parity (line 3). If the number of affirmative action group members already employed is greater than the Number Needed for Parity, parity has been achieved and a "P" for parity, should be entered in line 5. If the result is a positive number, underutilization, exists for the affirmative action group and job category. This number represents additional persons needed in the category to eliminate regional underutilization.

# PROMOTABLE CATEGORIES

## Officials/Administrators

Professionals  
Technicians  
Protective Service

## Professionals

Technicians  
Protective Service  
Paraprofessional  
Administrative Support

## Technicians

Protective Service  
Paraprofessional  
Administrative Support

## Protective Service

Paraprofessionals  
Administrative Support  
Skilled/Craft  
Service/Maintenance

## Paraprofessionals

Administrative Support

## Administrative Support

## Skilled Craft

## Service/Maintenance

Protective Service



## **FACILITY BY REGION**

### **REGION 1**

STATEVILLE CORRECTIONAL CENTER  
JOLIET TREATMENT CENTER

### **REGION 2**

ROCKFORD PAROLE OFFICE

### **REGION 3**

DIXON CORRECTIONAL CENTER  
EAST MOLINE CORRECTIONAL CENTER  
KEWANEE LIFE SKILLS RE-ENTRY CENTER  
SHERIDAN CORRECTIONAL CENTER

### **REGION 4**

HILL CORRECTIONAL CENTER  
WESTERN ILLINOIS CORRECTIONAL CENTER

### **REGION 5**

ILLINOIS RIVER CORRECTIONAL CENTER  
PONTIAC CORRECTIONAL CENTER

### **REGION 6**

DANVILLE CORRECTIONAL CENTER

### **REGION 7**

CORRECTIONAL INDUSTRIES  
DECATUR CORRECTIONAL CENTER  
GRAHAM CORRECTIONAL CENTER  
JACKSONVILLE CORRECTIONAL CENTER  
LINCOLN CORRECTIONAL CENTER  
LOGAN CORRECTIONAL CENTER  
TAYLORVILLE CORRECTIONAL CENTER

## **REGION 8**

MENARD CORRECTIONAL CENTER  
SOUTHWESTERN ILLINOIS CORRECTIONAL CENTER

## **REGION 9**

CENTRALIA CORRECTIONAL CENTER  
LAWRENCE CORRECTIONAL CENTER  
ROBINSON CORRECTIONAL CENTER  
VANDALIA CORRECTIONAL CENTER

## **REGION 10**

BIG MUDDY RIVER CORRECTIONAL CENTER  
PINCKNEYVILLE CORRECTIONAL CENTER  
SHAWNEE CORRECTIONAL CENTER  
VIENNA CORRECTIONAL CENTER

The following are placed in the region in which their office is located:

ADULT TRANSITION CENTERS  
CENTRAL OFFICE  
CORRECTIONS TRAINING ACADEMY  
INFORMATION SERVICES UNIT  
SCHOOL DISTRICT  
PAROLE/PAROLE RE-ENTRY GROUP

## IDOC POSITION TITLES BY EEO JOB CATEGORY

### OFFICIALS/ADMINISTRATORS

Food Services Program Manager  
Public Service Administrator  
Senior Public Service Administrator

### PROFESSIONALS

Accountant  
Accountant Advanced  
Accountant Supervisor  
Administrative Assistant I, II  
Architect  
Assignment Coordinator  
Business Administrative Specialist  
Business Manager  
Chaplain I & II  
Clinical Psychologist  
Clinical Services Supervisor  
Correctional Casework Supervisor  
Correctional Counselor I, II & III  
Corrections Apprehension Specialist  
Corrections Industries Marketing Representative  
Corrections Law Library Assistant (pending negotiations)  
Corrections Leisure Activities Specialist I, II, III, IV  
Corrections Nurse Trainee  
Corrections Nurse I & II  
Corrections Parole Agent  
Corrections Senior Parole Agent  
Corrections Treatment Officer Trainee  
Corrections Treatment Officer  
Corrections Treatment Officer Supervisor  
Corrections Treatment Senior Security Officer  
Corrections Vocational School Supervisor  
Criminal Justice Specialist I & II  
Dentist I & II  
Educator  
Educational Diagnostician  
Executive I & II  
Health Information Administrator  
Human Resources Representative  
Human Resources Specialist  
Information Services Specialists I & II

Information System Analysts I, II, III  
Information Technology/Communications Systems Specialist I & II  
Internal Auditor  
Internal Security Investigator I & II  
Legal Research Assistant  
Liability Claims Adjuster I  
Librarian I  
Library Associate  
Management Operations Analyst I, II  
Mechanical Engineer I, II & III  
Medical Assistance Consultant I, II & III  
Methods and Procedures Advisor I, II & III  
Optometrist  
Paralegal Assistant  
Pharmacy Services Coordinator  
Physician  
Physician Specialist Option A, B, C & D  
Podiatrist  
Polygraph Examiner III  
Psychologist I, II & III  
Public Administrator Intern  
Public Health Program Administrator  
Public Information Officer II & III  
Research Scientist I & III  
Sex Offender Therapist I & II  
Social Worker I, II, III & IV  
Special Education Resource Specialist  
Staff Development Specialist I  
Statistical Research Specialist II & III  
Technical Advisor II & III  
Volunteer Service Coordinator I & II

### TECHNICIANS

Account Technician I & II  
Account Technician Trainee  
Audio Visual Technician II  
Canine Specialist  
Communications Equipment Technician I, II & III  
Corrections Identification Technician  
Corrections Identification Supervisor  
Corrections Industry Lead Worker  
Corrections Industries Supervisor  
Corrections Laundry Manager I  
Corrections Medical Technician

Corrections Vocational Instructor  
Data Processing Admin. Specialist  
Data Processing Specialist  
Data Processing Supervisor I, II & III  
Data Processing Technician  
Data Processing Technician Trainee  
Dental Hygienist  
Electronic Equipment Repairer  
Graphic Arts Technician  
Health Information Technician  
Licensed Practical Nurse  
Pharmacy Technician  
Radiologic Technologist Program Coordinator  
Security Therapy Aide II  
Telecommunications System Technician I & II

### PROTECTIVE SERVICE

Correctional Lieutenant  
Correctional Officer  
Correctional Sergeant  
Correctional Officer Trainee  
Corrections Transportation Officer I & II  
Security Officer Chief  
Security Officer  
Shift Supervisor

### PARAPROFESSIONAL

Administrative Service Worker Trainee  
Child Development Aide  
Corrections Residence Counselor I & II  
Dental Assistant  
Educator Aide  
Executive Secretary I, II & III  
Human Resources Assistant  
Human Resources Associate  
Library Aide I, II & III  
Library Technical Assistant  
Mental Health Technician Trainee I  
Methods & Procedures Career Associate II  
Methods & Procedures Career Associate Trainee  
Office Administrator III, IV & V  
Office Administrative Specialist

Office Coordinator  
Office Specialist  
Private Secretary I & II  
Student Worker  
ADMINISTRATIVE SUPPORT

Account Clerk I & II  
Corrections Clerk I, II & III  
Communications Dispatcher  
Data Processing Assistant  
Data Processing Operator  
Data Processing Operator Trainee  
Health Information Associate  
Microfilm Operator I, II & III  
Office Aide  
Office Administrator I & II  
Office Clerk  
Office Assistant  
Office Associate  
Reproduction Service Technician I, II & III  
Switchboard Operator I, II & III  
Telecommunicator  
Telecommunicator Trainee

### SKILLED CRAFT

Automotive Mechanic  
Barber  
Brick Mason  
Carpenter  
Cement Finisher  
Corrections Locksmith  
Corrections Maintenance Craftsman  
Corrections Maintenance Supervisor  
Electrician  
Machinist  
Painter  
Plumber  
Refrigeration & Air Conditioning Repairer  
Reproduction Service Supervisor I & II  
Roofer  
Sewage Plant Operator  
Stationary Engineer  
Stationary Engineer – Assistant Chief  
Stationary Engineer - Chief

Steamfitter  
Teacher of Barbering  
Teacher of Beauty Culture  
Water Plant Operator

SERVICE/MAINTENANCE

Cook I  
Corrections Food Supervisor I, II & III  
Corrections Ground Supervisor  
Corrections Laundry Manager I & II  
Corrections Maintenance Worker  
Corrections Supply Supervisor I, II & III  
Corrections Utilities Operator  
Laborer (Building)  
Maintenance Equipment Operator  
Maintenance Worker (Power Plant)  
Stationary Fireman  
Storekeeper I, II & III  
Stores Clerk  
Trades Tender

## **EXIT INTERVIEW**

The Exit Interview Form (DOC 0122) is an internal monitoring device used by the Office of Affirmative Action for the purpose of identifying potential problem areas. Upon separation from employment with the Department of Corrections, each individual should be given an *Exit Interview Form* along with a stamped envelope addressed to the Office of Affirmative Action in Chicago. While the completion of this form by the separating employee is optional, the facility should be able to document the fact that the employee was provided with an Exit Interview Form.

The answers are confidential and will not be used against the employee and will not be made a part of the employee's personnel file.

Exit Interview forms are maintained by the Office of Affirmative Action in a separate file for review by the Department of Human Rights.



ILLINOIS DEPARTMENT OF CORRECTIONS  
**Office of Affirmative Action**  
**Employee Exit Interview**

This form is to be completed by the employee only when leaving Department employment. The information provided in this document is voluntary and confidential and cannot be used against the employee.

\_\_\_\_\_  
Employee's Name Work Location

\_\_\_\_\_  
Address City Zip Code

\_\_\_\_\_  
Job Title Date of Birth Sex:  Male  Female

Race:  White  African American  Asian  Native American  Hispanic  Other: \_\_\_\_\_

\_\_\_\_\_  
Beginning Salary Ending Salary Work Hours

		Yes	No			Yes	No
1. Would you work here again?		<input type="checkbox"/>	<input type="checkbox"/>	3. Were you satisfied with:			
If yes:				a. Salary?		<input type="checkbox"/>	<input type="checkbox"/>
a. Same position?		<input type="checkbox"/>	<input type="checkbox"/>	b. Working conditions?		<input type="checkbox"/>	<input type="checkbox"/>
b. Same supervisor?		<input type="checkbox"/>	<input type="checkbox"/>	c. Supervisory personnel?		<input type="checkbox"/>	<input type="checkbox"/>
c. Same hours?		<input type="checkbox"/>	<input type="checkbox"/>	d. Supervision by immediate supervisor?		<input type="checkbox"/>	<input type="checkbox"/>
2. Do you have a new job?		<input type="checkbox"/>	<input type="checkbox"/>	e. Interaction with supervisory personnel?		<input type="checkbox"/>	<input type="checkbox"/>
If yes:				f. Interaction with peers?		<input type="checkbox"/>	<input type="checkbox"/>
a. Did your salary increase?		<input type="checkbox"/>	<input type="checkbox"/>	g. Staff development and training?		<input type="checkbox"/>	<input type="checkbox"/>
b. Type of work: _____				h. Promotional opportunity?		<input type="checkbox"/>	<input type="checkbox"/>
_____				i. Disciplinary process?		<input type="checkbox"/>	<input type="checkbox"/>
_____				j. Communication of information?		<input type="checkbox"/>	<input type="checkbox"/>
				k. Performance evaluation process?		<input type="checkbox"/>	<input type="checkbox"/>

4. Did you personally experience any discrimination while working in your position?  Yes  No

If yes:

a. Who discriminated against you (check any that apply)?

- Peers  Immediate Supervisory Personnel  Administrative Managers

b. Discrimination was based on (check any that apply):

- Race  Color  National Origin or Ancestry  Religion  Sex  Sexual Orientation
- Age  Disability  Arrest Record  Marital Status  Military Status  Citizenship Status

Briefly describe: \_\_\_\_\_  
\_\_\_\_\_

5. Were you a witness to acts of discrimination against other employees?  Yes  No

If yes:

a. Who was discriminating (check any that apply)?

- Peers  Immediate Supervisory Personnel  Administrative Managers

b. Discrimination was based on (check any that apply):

- Race  Color  National Origin or Ancestry  Religion  Sex  Sexual Orientation
- Age  Disability  Arrest Record  Marital Status  Military Status  Citizenship Status

Briefly describe: \_\_\_\_\_  
\_\_\_\_\_

If you resigned, briefly explain your reason for leaving: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

If you were discharged, briefly provide the reason given to you: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Recommendation for improving the Department: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
Employee's Signature

\_\_\_\_\_  
Date

The employee is to mail the completed form to the: Office of Affirmative Action  
100 W. Randolph, Suite 4-200  
Chicago, IL 60601

## **HIRING AND PROMOTION MONITOR**

New hires and promotions shall be monitored by the Office of Affirmative Action. The Hiring and Promotion Monitor Forms are used by the Office of Affirmative Action for the purpose of reviewing information relating to new hires and promotions. The forms are reviewed by the Department of Human Rights.

# HIRING MONITOR

Name of Agency: \_\_\_\_\_ Candidate's Name: \_\_\_\_\_  
 City / County: \_\_\_\_\_ Position Number: \_\_\_\_\_  
 IDHR Region / (Facility): \_\_\_\_\_  
 EEO Job Category: \_\_\_\_\_ Bid Number: \_\_\_\_\_  
 Title of Job to be filled: \_\_\_\_\_ Date of Hire: \_\_\_\_\_

1. Is the EEO category underutilized?  No  Yes If yes, indicate number for each group:

Women: \_\_\_\_\_ Black or African American: \_\_\_\_\_ Hispanic or Latino: \_\_\_\_\_  
 Asian: \_\_\_\_\_ American Indian or Alaskan Native: \_\_\_\_\_  
 Native Hawaiian or Other Pacific Islander: \_\_\_\_\_ Disabled: \_\_\_\_\_

2. Indicate: Race of person selected: (Choose One)

Sex: (Choose One)  Veteran: Yes  Disability: Yes

3. Number of individuals who applied or were on the list of eligible(s)

Total by Category	# Invited	# Interviewed	# Selected
Women			
Black or African American			
Hispanic or Latino			
Asian			
American Indian or Alaskan Native			
Native Hawaiian or Other Pacific Islander			
Disabled			
Veterans			

4. If no candidates from any of the underutilized groups appeared on the list, what efforts were made in the last six months to assist in the recruitment of candidates?

5. If the category is underutilized and a member of an affirmative action group applied and was not hired, give a detailed explanation for the hiring decision.

6. Was the position posted? Yes

7. Name and position of person(s) who interviewed candidates.

8. Name and position of person(s) who recommended the selection of the candidate.

I have reviewed the eligibility list and: (Choose One)  with this hire. Remarks on reverse side.

\_\_\_\_\_  
 EEO/AA Officer Date

I approve of this hire

\_\_\_\_\_  
 Chief Executive Officer Date

No appointment will be processed without this form. [DHR Rules and Regulations Section 2520.770(h)]

# PROMOTION MONITOR

Name of Agency: \_\_\_\_\_ Candidate's Name: \_\_\_\_\_  
 City / County \_\_\_\_\_ Position Number: \_\_\_\_\_  
 IDHR Region / (Facility) \_\_\_\_\_  
 EEO Job Category: \_\_\_\_\_ Bid Number: \_\_\_\_\_  
 Title of Job to be filled: \_\_\_\_\_ Date of Promotion: \_\_\_\_\_

1. Is the EEO category underutilized?  No  Yes  If yes, indicate number for each group:  
 Women: \_\_\_\_\_ Black or African American: \_\_\_\_\_ Hispanic or Latino: \_\_\_\_\_  
 Asian: \_\_\_\_\_ American Indian or Alaskan Native: \_\_\_\_\_  
 Native Hawaiian or Other Pacific Islander: \_\_\_\_\_ People with Disabilities\* \_\_\_\_\_

2. Indicate the race and sex of person promoted: (Choose One)  (Choose One)

3. Number of individuals who applied or were on the list of promotable(s): \_\_\_\_\_

Total by Category	# Invited	# Interviewed	# Selected
Women	_____	_____	_____
Black or African American	_____	_____	_____
Hispanic or Latino	_____	_____	_____
Asian	_____	_____	_____
American Indian or Alaskan Native	_____	_____	_____
Native Hawaiian or Other Pacific Islander	_____	_____	_____
People with Disabilities	_____	_____	_____
Veterans	_____	_____	_____

4. Did it change the employee's EEO Job Category?  No  Yes   
 If yes, from what EEO job Category? (Choose One)

5. If the category is underutilized and a member of an affirmative action group applied and was not promoted give a detailed explanation.  
 \_\_\_\_\_  
 \_\_\_\_\_

6. Was the position posted?  No  Yes

7. Name and position of person(s) who interviewed candidates.  
 \_\_\_\_\_

8. Name and position of person(s) who recommended the selection of the candidate.  
 \_\_\_\_\_

I have reviewed the eligibility list and: (Choose One)  with this promotion. Remarks on reverse side.  
 \_\_\_\_\_  
 EEO/AA Officer \_\_\_\_\_ Date \_\_\_\_\_

I approve of this hire  
 \_\_\_\_\_  
 Chief Executive Officer \_\_\_\_\_ Date \_\_\_\_\_

No appointment will be processed without this form. [DHR Rules and Regulations Section 2520.770(h)]

**SUMMARY OF WORKFORCE TRANSACTION REPORT  
BY EEO CATEGORY**

## Workforce Transactions Report by EEO Category

Reporting Period: July 1, 2016 through June 30, 2017

Agency:	ILLINOIS DEPARTMENT OF CORRECTIONS															
	OFFICIALS / ADMINISTRATORS															
	MALES							FEMALES								
Transaction	Grand Total	W	B/AA	H/L	A	AI AN	NH OPI	PWD	Total	W	B/AA	H/L	A	AI AN	NH OPI	PWD
New Hires	12	8	6	1	1				4	3	1					
Promotions	29	25	23	2					4	3	1					
Intra-Agency Transfers	44	25	23		1	1			19	15	4					
Suspensions	9	2	2						7	6	1					
Separations	38	20	18	1	1				18	17	1					
Discharges	3	0							3	2	1					
Lay Off	0	0							0							
Demotions	0	0							0							
Reductions	0	0							0							
Reinstatements	0	0							0							
Reemployment	0	0							0							
Upward Reallocations	0	0							0							
Downward Reallocations	0	0							0							

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AI/AN=American Indian or Alaskan Native NH/OPI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities

**Workforce Transactions Report  
by EEO Category**

Reporting Period: July 1, 2016 through June 30, 2017

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

EEO Category: PROFESSIONALS

Transaction	PERCENTAGES																							
	MALES						FEMALES						P											
	Total	W	B/AA	H/L	A	AI AN	NH OPI	PWD	Total	W	B/AA	H/L	A	AI AN	NH OPI	PWD								
New Hires	66	23	17	3	3				43	36	4	1	1	1	1		34.85%	80.30%	10.61%	6.06%	1.52%	1.52%	0.00%	0.00%
Promotions	78	31	22	7	1	1			47	32	14	1					39.74%	69.23%	26.92%	2.56%	1.28%	0.00%	0.00%	0.00%
Intra-Agency Transfers	102	55	45	6	4				47	37	10						53.92%	80.39%	15.69%	3.92%	0.00%	0.00%	0.00%	0.00%
Suspensions	37	18	12	5	1				19	15	4						48.65%	72.97%	24.32%	2.70%	0.00%	0.00%	0.00%	0.00%
Separations	162	80	53	22	3	2			82	68	14						49.38%	74.69%	22.22%	1.85%	1.23%	0.00%	0.00%	0.00%
Discharges	2	1	1						1	1							50.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Lay Off	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Demotions	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reductions	5	2	2						3	3							40.00%	60.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reinstatements	3	2	2						1	1							66.67%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reemployment	14	10	2	8					4	1	3						71.43%	21.43%	78.57%	0.00%	0.00%	0.00%	0.00%	0.00%
Upward Reallocations	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Downward Reallocations	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AI/AN=American Indian or Alaskan Native NH/OPI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities



**Workforce Transactions Report  
by EEO Category**

Agency:		ILLINOIS DEPARTMENT OF CORRECTIONS												Reporting Period: July 1, 2016 through June 30, 2017																																		
EEO Category:		TECHNICIANS												PERCENTAGES																																		
Transaction	Grand Total	MALES						FEMALES						PERCENTAGES																																		
		Total	W	B/AA	H/L	A	PWD	Total	W	B/AA	H/L	A	PWD	M	F	W	B/AA	H/L	A	AI AN	NH OPI	PWD																										
New Hires	15	1	1													14	13	1							6.67%	93.33%	6.67%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%							
Promotions	35	10	8	1	1											25	25								28.57%	71.43%	2.86%	2.86%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%					
Intra-Agency Transfers	13	4	3	1												9	7	1	1						30.77%	69.23%	15.38%	7.69%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%				
Suspensions	3	0														3	1	1	1	1					0.00%	100.00%	0.00%	33.33%	0.00%	0.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%			
Separations	22	7	6	1												15	14	1							31.82%	68.18%	9.09%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%			
Discharges	0	0														0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%			
Lay Off	0	0														0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%			
Demotions	0	0														0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		
Reductions	1	0														1	1								0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Reinstatements	0	0														0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Reemployment	0	0														0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Upward Reallocations	0	0														0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Downward Reallocations	0	0														0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian A/AN=American Indian or Alaskan Native NHOP=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities

**Workforce Transactions Report  
by EEO Category**

**Reporting Period: July 1, 2016 through June 30, 2017**

**Agency: ILLINOIS DEPARTMENT OF CORRECTIONS**

**EEO Category: PROTECTIVE SERVICE**

Transaction	Grand Total	MALES										FEMALES										PERCENTAGES															
		Total	W	B/AA	H/L	A	AI	AN	OPI	NH	PWD	Total	W	B/AA	H/L	A	AI	AN	OPI	NH	PWD	M	F	W	B/AA	H/L	A	AI	AN	OPI	NH	PWD					
																																	W	B/AA	H/L	A	AI
New Hires	994	834	723	54	53	4					160	125	27	8							83.90%	16.10%	85.31%	8.15%	6.14%	0.40%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Promotions	11	11	10	1						0	0										100.00%	0.00%	90.91%	9.09%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Intra-Agency Transfers	519	425	368	30	23	4				94	66	28									81.89%	18.11%	83.62%	11.18%	4.43%	0.77%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Suspensions	526	454	342	87	22	3				72	55	14	3								86.31%	13.69%	75.48%	19.20%	4.75%	0.57%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Separations	495	410	321	54	30	3	2			85	63	20	1	1							82.83%	17.17%	77.58%	14.95%	6.26%	0.81%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Discharges	56	47	35	9	3					9	6	3									83.93%	16.07%	73.21%	21.43%	5.36%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Lay Off	0	0								0											0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Demotions	1	1		1						0											100.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reductions	11	10	10							1	1										90.91%	9.09%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reinstatements	7	6	5		1					1	1										85.71%	14.29%	85.71%	0.00%	14.29%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reemployment	0	0								0											0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Upward Reallocations	0	0								0											0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Downward Reallocations	0	0								0											0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AVAN=American Indian or Alaskan Native NHOP=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities

**Workforce Transactions Report**  
by EEO Category

Reporting Period: July 1, 2016 through June 30, 2017

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

EEO Category: PARAPROFESSIONALS

Transaction	PERCENTAGES															
	MALES							FEMALES								
	Total	W	B/AA	H/L	A	AI AN	NH OPI	PWD	Total	W	B/AA	H/L	A	AI AN	NH OPI	PWD
Grand Total	18	1							17	17						
New Hires	18	1							17	17						
Promotions	23	3							20	17	2	1				
Intra-Agency Transfers	16	2							14	6	8					
Suspensions	7	1							6	6						
Separations	20	2							18	16	1	1				
Discharges	1	1							0							
Lay Off	0	0							0							
Demotions	0	0							0							
Reductions	1	0							1	1						
Reinstatements	0	0							0							
Reemployment	0	0							0							
Upward Reallocations	0	0							0							
Downward Reallocations	0	0							0							

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian A/AN=American Indian or Alaskan Native NH/OPI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities

by EEO Category

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

Reporting Period: July 1, 2016 through June 30, 2017

EEO Category: ADMINISTRATIVE SUPPORT

Transaction	PERCENTAGES																						
	MALES						FEMALES						PWD										
	Total	W	B/AA	H/L	A	AI AN	NH OPI	Total	W	B/AA	H/L	A		AI AN	NH OPI								
Grand Total	65	10	9	1				55	52	3					15.38%	84.62%	93.85%	6.15%	0.00%	0.00%	0.00%	0.00%	
New Hires	27	2	2	2				25	22	2		1			7.41%	92.59%	88.89%	7.41%	0.00%	3.70%	0.00%	0.00%	0.00%
Promotions	6	6	6	6				0							100.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Intra-Agency Transfers	11	1	1	1				10	5	4		1			9.09%	90.91%	54.55%	36.36%	0.00%	9.09%	0.00%	0.00%	0.00%
Suspensions	33	8	8	8				25	25						24.24%	75.76%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Separations	3	0	0	0				3	2			1			0.00%	100.00%	66.67%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%
Discharges	0	0	0	0				0							0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Lay Off	0	0	0	0				0							0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Demotions	10	2	2	2				8	6	1	1				20.00%	80.00%	80.00%	10.00%	10.00%	0.00%	0.00%	0.00%	0.00%
Reductions	0	0	0	0				0							0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reinstatements	0	0	0	0				0							0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reemployment	0	0	0	0				0							0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Upward Reallocations	0	0	0	0				0							0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Downward Reallocations	0	0	0	0				0							0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian A/AN=American Indian or Alaskan Native NH/OPI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities

**Workforce Transactions Report**  
by EEO Category

Reporting Period: July 1, 2016 through June 30, 2017

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

EEO Category: SKILLED CRAFT

Transaction	PERCENTAGES																							
	MALES							FEMALES																
	Total	W	B/AA	H/L	A	AI AN	NH OPI	PWD	Total	W	B/AA	H/L	A	AI AN	NH OPI	PWD								
New Hires	24	22	1	1					0								100.00%	91.67%	4.17%	4.17%	0.00%	0.00%	0.00%	0.00%
Promotions	15	14		1					0								100.00%	93.33%	0.00%	6.67%	0.00%	0.00%	0.00%	0.00%
Intra-Agency Transfers	22	20	1	1					0								100.00%	90.91%	4.55%	4.55%	0.00%	0.00%	0.00%	0.00%
Suspensions	8	7							1	1							87.50%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Separations	28	27	1						0								100.00%	96.43%	3.57%	0.00%	0.00%	0.00%	0.00%	0.00%
Discharges	2	2							0								100.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Lay Off	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Demotions	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reductions	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reinstatements	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reemployment	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Upward Reallocations	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Downward Reallocations	0	0							0								0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AI/AN=American Indian or Alaskan Native NH/OPI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities

**Workforce Transactions Report  
by EEO Category**

Agency:	ILLINOIS DEPARTMENT OF CORRECTIONS													Reporting Period: July 1, 2016 through June 30, 2017															
	SERVICE / MAINTENANCE													PERCENTAGES															
	MALES						FEMALES						MALES			FEMALES			MALES			FEMALES							
Transaction	Total	W	B/AA	H/L	A	AI	NH	OPI	PWD	Total	W	B/AA	H/L	A	AI	NH	OPI	PWD	M	F	W	B/AA	H/L	A	AI	NH	OPI	PWD	
New Hires	36	23	22	1						13	13								63.89%	36.11%	97.22%	2.78%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Promotions	51	46	43	3						5	3	2							90.20%	9.80%	90.20%	9.80%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Intra-Agency Transfers	29	23	14	9						6	3	3							79.31%	20.69%	58.62%	41.38%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Suspensions	22	18	17	1						4	4								81.82%	18.18%	95.45%	0.00%	4.55%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Separations	78	63	56	6	1					15	7	8							80.77%	19.23%	80.77%	17.95%	1.28%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Discharges	4	4	4							0									100.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Lay Off	0	0								0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Demotions	0	0								0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reductions	6	4	3	1						2	1	1							66.67%	33.33%	66.67%	33.33%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reinstatements	0	0								0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Reemployment	2	1	1							1	1								50.00%	50.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Upward Reallocations	0	0								0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Downward Reallocations	0	0								0									0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AI/AN=American Indian or Alaskan Native NH/OPI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities  
DHR-10 (Rev. Feb 2016)

## **SUMMARY OF WORKFORCE ANALYSIS BY REGION**

# Workforce Analysis by Region

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

Reporting Period: June 30, 2017

Region: 1

EEO Category	Grand Total	MALES						FEMALES						PERCENTAGES																							
		Total			AI/ NH			Total			AI/ NH			W		B/AA		H/L		A		A/AN		NH/PI		PWD											
		W	B/AA	H/L	A	AN	NH	OR	PWD	W	B/AA	H/L	A	AN	NH	OR	PWD	M	F	W	B/AA	H/L	A	A/AN	NH/PI	PWD											
Officials / Administrators	62	39	13	22	3	3	1									4	23	7	13	3								1	62.90%	37.10%	32.26%	56.45%	9.68%	1.61%	0.00%	0.00%	8.06%
Professionals	360	196	67	116	11	2	2	18								4	164	49	108	4	3							10	54.44%	45.56%	32.22%	62.22%	4.17%	1.39%	0.00%	0.00%	7.78%
Technicians	36	10	4	3	2	1	1	3								3	26	13	13									27.78%	72.22%	47.22%	44.44%	5.56%	2.78%	0.00%	0.00%	8.33%	
Protective Service	1,043	773	311	358	91	9	4	17								17	270	57	186	26	1							7	74.11%	25.89%	35.28%	52.16%	11.22%	0.96%	0.38%	0.00%	2.30%
Para-professionals	30	9	4	3	2	2	2	1								1	21	10	9	2								2	30.00%	70.00%	46.67%	40.00%	6.67%	6.67%	0.00%	0.00%	10.00%
Administrative Support	44	5	1	2	2	2	2										39	17	16	6								4	11.36%	88.64%	40.91%	40.91%	18.18%	0.00%	0.00%	0.00%	9.09%
Skilled Craft	41	41	36	4	1	1	2									2	0											100.00%	0.00%	87.80%	9.76%	2.44%	0.00%	0.00%	4.88%		
Service / Maintenance	52	29	13	13	3	3											23	2	21									55.77%	44.23%	28.85%	65.38%	5.77%	0.00%	0.00%	0.00%	0.00%	
<b>TOTAL</b>	<b>1,668</b>	<b>1,102</b>	<b>449</b>	<b>521</b>	<b>113</b>	<b>15</b>	<b>4</b>	<b>45</b>								45	<b>566</b>	<b>155</b>	<b>366</b>	<b>41</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24</b>			<b>66.07%</b>	<b>33.93%</b>	<b>36.21%</b>	<b>53.18%</b>	<b>9.23%</b>	<b>1.14%</b>	<b>0.24%</b>	<b>0.00%</b>	<b>4.14%</b>	

<b>Grand Total Employees for Region 1:</b>	<b>Males:</b>	<b>1,102</b>	<b>Females:</b>	<b>566</b>	<b>Total Minorities:</b>	<b>1,064</b>
		<b>66.07%</b>		<b>33.93%</b>		<b>63.79%</b>
<b>White:</b>	<b>604</b>	<b>Black/African American:</b>	<b>887</b>	<b>Hispanic/Latino:</b>	<b>154</b>	<b>NHOPI:</b>
	<b>36.21%</b>		<b>53.18%</b>		<b>9.23%</b>	<b>0</b>
				<b>Asian:</b>	<b>19</b>	<b>PWD:</b>
					<b>1.14%</b>	<b>69</b>
					<b>0.24%</b>	<b>4.14%</b>

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian A/AN=American Indian or Alaskan Native NH/PI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities  
 DFR-9 (Rev. Feb. 2016)





# Workforce Analysis by Region

Agency: **ILLINOIS DEPARTMENT OF CORRECTIONS**

Reporting Period: **June 30, 2017**

Region: **3**

EEO Category	Grand Total	MALES						FEMALES						PERCENTAGES												
		Total	W	B/AA	H/L	A	AI/ AN	OR	PWD	Total	W	B/AA	H/L	A	AI/ AN	OR	PWD	M	F	W	B/AA	H/L	A	AI/ AN	NHOPI	PWD
Officials / Administrators	34	15	12		2	1		2	19	17	1			1		1		44.12%	55.88%	85.29%	2.94%	5.88%	2.94%		0.00%	8.82%
Professionals	172	71	59	2	10		3	101	90	4	6	1		4		4		41.28%	58.72%	86.63%	3.49%	9.30%	0.58%		0.00%	4.07%
Technicians	23	5	4		1			18	18					2		2		21.74%	78.26%	95.65%	0.00%	4.35%	0.00%		0.00%	8.70%
Protective Service	1,216	1,004	864	46	83	7	3	1	14	178	10	20	3	1		82.57%	17.43%	85.69%	4.61%	8.47%	0.82%	0.25%		0.16%	1.15%	
Para-professionals	27	2	2					25	21	2	2			1		7.41%	92.59%	85.19%	7.41%	7.41%	0.00%	0.00%		0.00%	3.70%	
Administrative Support	26	2	2					24	22		1	1		4		7.69%	92.31%	92.31%	0.00%	3.85%	3.85%	0.00%		0.00%	15.38%	
Skilled Craft	50	49	43	2	4		2	1	1	1						98.00%	2.00%	88.00%	4.00%	8.00%	0.00%		0.00%	4.00%		
Service / Maintenance	100	78	69	6	2	1	2	22	19	2	1					78.00%	22.00%	88.00%	8.00%	3.00%	1.00%		0.00%	2.00%		
<b>TOTAL</b>	<b>1,648</b>	<b>1,226</b>	<b>1,055</b>	<b>56</b>	<b>102</b>	<b>9</b>	<b>3</b>	<b>1</b>	<b>23</b>	<b>366</b>	<b>19</b>	<b>30</b>	<b>5</b>	<b>1</b>	<b>1</b>	<b>74.39%</b>	<b>25.61%</b>	<b>86.23%</b>	<b>4.55%</b>	<b>8.01%</b>	<b>0.85%</b>	<b>0.24%</b>		<b>0.12%</b>	<b>2.12%</b>	

<b>Grand Total Employees for Region 3:</b>	<b>Males:</b>	<b>1,226</b>	<b>Females:</b>	<b>422</b>	<b>Total Minorities:</b>	<b>227</b>
		<b>74.39%</b>		<b>25.61%</b>		<b>13.77%</b>
<b>White:</b>	<b>1,421</b>	<b>Black/African American:</b>	<b>75</b>	<b>Hispanic/Latino:</b>	<b>132</b>	<b>NHOPI:</b>
<b>86.23%</b>	<b>4.55%</b>	<b>8.01%</b>	<b>0.85%</b>	<b>0.24%</b>	<b>0.12%</b>	<b>2.12%</b>

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AI/AN=American Indian or Alaskan Native NHOP=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities

DFR-9 (Rev. Feb. 2016)

# Workforce Analysis by Region

Agency: **ILLINOIS DEPARTMENT OF CORRECTIONS**

Reporting Period: **June 30, 2017**

Region: **4**

EEO Category	Grand Total	MALES						FEMALES						PERCENTAGES										
		Total	W	B/AA	H/L	A	AI/ AN OR	PWD	Total	W	B/AA	H/L	A	AI/ AN OR	PWD	M	F	W	B/AA	H/L	A	AI/ AN OR	PWD	
Officials / Administrators	12	9	9					3	3						75.00%	25.00%	100.00%	0.00%	0.00%	0.00%	0.00%			0.00%
Professionals	60	28	27	1				32	31		1			3	46.67%	53.33%	96.67%	0.00%	1.67%	1.67%	0.00%			6.67%
Technicians	10	3	3					7	6	1					30.00%	70.00%	90.00%	0.00%	10.00%	0.00%	0.00%			0.00%
Protective Service	548	484	453	16	10	5	7	64	58	5	1				88.32%	11.68%	93.25%	3.83%	2.01%	0.00%	0.91%			1.28%
Para-professionals	9	0						9	9						0.00%	100.00%	100.00%	0.00%	0.00%	0.00%	0.00%			0.00%
Administrative Support	14	0						14	13		1				0.00%	100.00%	92.86%	0.00%	0.00%	0.00%	7.14%			0.00%
Skilled Craft	18	17	17				1	1	1						94.44%	5.56%	100.00%	0.00%	0.00%	0.00%	0.00%			5.56%
Service / Maintenance	53	46	43	3				7	6	1					86.79%	13.21%	92.45%	7.55%	0.00%	0.00%	0.00%			0.00%
<b>TOTAL</b>	<b>724</b>	<b>587</b>	<b>552</b>	<b>19</b>	<b>11</b>	<b>0</b>	<b>9</b>	<b>137</b>	<b>127</b>	<b>6</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>3</b>	<b>81.08%</b>	<b>18.92%</b>	<b>93.78%</b>	<b>3.45%</b>	<b>1.80%</b>	<b>0.28%</b>	<b>0.69%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>1.66%</b>

<b>Grand Total Employees for Region 4:</b>	<b>Males:</b>	<b>587</b>	<b>Females:</b>	<b>137</b>	<b>Total Minorities:</b>	<b>45</b>														
		<b>81.08%</b>		<b>18.92%</b>		<b>6.22%</b>														
<b>White:</b>	<b>679</b>	<b>93.78%</b>	<b>Black/African American:</b>	<b>25</b>	<b>3.45%</b>	<b>Hispanic/Latino:</b>	<b>13</b>	<b>1.80%</b>	<b>Asian:</b>	<b>2</b>	<b>0.28%</b>	<b>AVAN:</b>	<b>5</b>	<b>0.69%</b>	<b>NHOPI:</b>	<b>0</b>	<b>0.00%</b>	<b>PWD:</b>	<b>12</b>	<b>1.66%</b>

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AVAN=American Indian or Alaskan Native NHOPI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities  
 DFR-9 (Rev. Feb. 2016)

# Workforce Analysis by Region

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

Reporting Period: June 30, 2017

Region: 5

EEO Category	Grand Total	MALES							FEMALES							PERCENTAGES									
		Total	W	B/AA	H/L	A	AI/ AN	NH/ OR	Total	W	B/AA	H/L	A	AI/ AN	NH/ OR	PWD	M	F	W	B/AA	H/L	A	AI/AN	NHOPI	PWD
Officials / Administrators	17	12	8	3	1				5	5						1	70.59%	29.41%	76.47%	17.65%	5.88%	0.00%	0.00%	0.00%	5.88%
Professionals	77	36	34	2				41	37	3	1				4	46.75%	53.25%	92.21%	6.49%	1.30%	0.00%	0.00%	0.00%	0.00%	5.19%
Technicians	21	8	6	2				13	12	1					2	38.10%	61.90%	85.71%	14.29%	0.00%	0.00%	0.00%	0.00%	0.00%	9.52%
Protective Service	1,025	866	793	38	33	2		159	137	11	10			2	84.49%	15.51%	90.73%	4.78%	4.20%	2.44%	0.00%	0.00%	0.00%	0.00%	2.44%
Para-professionals	41	15	10	3	1	1		26	20	6				2	36.59%	63.41%	73.17%	21.95%	2.44%	2.44%	0.00%	0.00%	0.00%	0.00%	9.76%
Administrative Support	25	2	2					23	21	1					8.00%	92.00%	92.00%	4.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Skilled Craft	37	35	33	1		1		2	2						94.59%	5.41%	94.59%	2.70%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Service / Maintenance	54	47	43	4				7	7						87.04%	12.96%	92.59%	7.41%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.56%
<b>TOTAL</b>	1,297	1,021	929	53	35	1	3	0	28	241	11	0	2	0	11	78.72%	21.28%	90.21%	5.78%	3.55%	0.08%	0.00%	0.00%	0.00%	3.01%

<b>Grand Total Employees for Region 5:</b>	Males:	1,021	Females:	276	Total Minorities:	127			
		78.72%		21.28%		9.79%			
<b>White:</b>	1,170	Black/African American:	75	Hispanic/Latino:	46	NHOPI:	0	PWD:	39
	90.21%		5.78%		3.55%		0.00%		3.01%
				0.08%		0.39%			
				0.08%					
				0.08%					

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 DHR-9 (Rev. Feb. 2016)

# Workforce Analysis by Region

Reporting Period: June 30, 2017

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

Region: 6

EEO Category	Grand Total	MALES										FEMALES										PERCENTAGES																			
		W					A/I/ NH AN OR PWD					W					B/AA H/L A					W					F					M					A/AN NH OPI PWD				
		Total	B/AA	H/L	A	PWD	Total	B/AA	H/L	A	PWD	Total	B/AA	H/L	A	PWD	Total	B/AA	H/L	A	PWD	Total	B/AA	H/L	A	PWD	Total	B/AA	H/L	A	PWD										
Officials / Administrators	7	5	3	2		2	2									71.43%	28.57%	0.00%	0.00%	0.00%	71.43%	28.57%	0.00%	0.00%	0.00%	71.43%	28.57%	0.00%	0.00%	0.00%											
Professionals	39	24	21	2	1	15	12	1	2	1	5	4	1			61.54%	38.46%	7.69%	0.00%	5.13%	61.54%	38.46%	7.69%	0.00%	5.13%	61.54%	38.46%	7.69%	0.00%	5.13%											
Technicians	6	1	1			5	5			1						16.67%	83.33%	0.00%	0.00%	16.67%	83.33%	0.00%	0.00%	0.00%	16.67%	83.33%	0.00%	0.00%	0.00%												
Protective Service	266	240	224	9	6	26	24	2			5	4	1			90.23%	9.77%	3.01%	0.00%	1.50%	90.23%	9.77%	3.01%	0.00%	1.50%	90.23%	9.77%	3.01%	0.00%	1.50%											
Para-professionals	5	0				5	4	1								0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%											
Administrative Support	8	0				8	7	1								0.00%	100.00%	12.50%	0.00%	0.00%	0.00%	100.00%	0.00%	12.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%											
Skilled Craft	13	13	13			0				2	0					100.00%	0.00%	0.00%	0.00%	15.38%	100.00%	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	15.38%											
Service / Maintenance	23	16	16			7	5	2			7	5	2			69.57%	30.43%	0.00%	0.00%	0.00%	69.57%	30.43%	0.00%	0.00%	0.00%	69.57%	30.43%	0.00%	0.00%	0.00%											
<b>TOTAL</b>	<b>367</b>	<b>299</b>	<b>278</b>	<b>13</b>	<b>7</b>	<b>68</b>	<b>59</b>	<b>4</b>	<b>5</b>	<b>0</b>	<b>7</b>	<b>5</b>	<b>4</b>	<b>5</b>	<b>0</b>	<b>81.47%</b>	<b>18.53%</b>	<b>3.27%</b>	<b>0.00%</b>	<b>2.45%</b>	<b>81.47%</b>	<b>18.53%</b>	<b>3.27%</b>	<b>0.00%</b>	<b>2.45%</b>	<b>81.47%</b>	<b>18.53%</b>	<b>3.27%</b>	<b>0.00%</b>	<b>2.45%</b>											

<b>Grand Total Employees for Region 6:</b>	<b>Males:</b>	<b>299</b>	<b>Females:</b>	<b>68</b>	<b>Total Minorities:</b>	<b>30</b>
		<b>81.47%</b>		<b>18.53%</b>		<b>8.17%</b>
<b>White:</b>	<b>Black/African American:</b>	<b>17</b>	<b>Hispanic/Latino:</b>	<b>12</b>	<b>A/AN:</b>	<b>1</b>
<b>91.83%</b>	<b>4.63%</b>	<b>4.63%</b>	<b>3.27%</b>	<b>3.27%</b>	<b>0.27%</b>	<b>0.27%</b>
					<b>NHOPI:</b>	<b>0</b>
					<b>0.00%</b>	<b>0.00%</b>
					<b>PWD:</b>	<b>9</b>
						<b>2.45%</b>

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# Workforce Analysis by Region

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

Reporting Period: June 30, 2017

Region: 7

EEO Category	Grand Total	MALES										FEMALES										PERCENTAGES									
		Total					AI/AN					H/L					Total					AI/AN					H/L				
		W	B/AA	H/L	A	OR	W	B/AA	H/L	A	OR	W	B/AA	H/L	A	OR	W	B/AA	H/L	A	OR	W	B/AA	H/L	A	OR	W	B/AA	H/L	A	OR
Officials / Administrators	137	80	66	9	3	2	3	2			3	57	48	7							2	3	58.39%	41.61%	83.21%	11.68%	2.19%	1.46%	0.00%	0.00%	4.38%
Professionals	304	125	107	15	2	1	4	179	156	15	6	2	2	10	41.12%	58.88%	86.51%	9.87%	2.63%	0.99%	0.00%	0.00%	4.61%								
Technicians	94	51	48	1	2		2	43	40	1	1	1	2	54.26%	45.74%	93.62%	2.13%	3.19%	1.06%	0.00%	0.00%	4.26%									
Protective Service	1,102	940	888	39	10	1	19	162	140	18	3	1	1	85.30%	14.70%	93.28%	5.17%	0.91%	0.36%	0.09%	0.18%	1.72%									
Para-professionals	58	8	7	1				50	45	3	1	1		13.79%	86.21%	89.66%	6.90%	1.72%	0.00%	1.72%	0.00%	0.00%									
Administrative Support	58	11	9	1	1		1	47	41	4	1	1	4	18.97%	81.03%	86.21%	8.62%	1.72%	3.45%	0.00%	0.00%	8.62%									
Skilled Craft	49	46	46				2	3	2	1				93.88%	6.12%	97.96%	2.04%	0.00%	0.00%	0.00%	0.00%	4.08%									
Service / Maintenance	123	110	107	2		1	3	13	11	2			1	89.43%	10.57%	95.93%	3.25%	0.00%	0.00%	0.00%	0.00%	3.25%									
<b>TOTAL</b>	<b>1,925</b>	<b>1,371</b>	<b>1,278</b>	<b>68</b>	<b>17</b>	<b>5</b>	<b>2</b>	<b>1</b>	<b>34</b>	<b>483</b>	<b>51</b>	<b>9</b>	<b>7</b>	<b>3</b>	<b>1</b>	<b>20</b>	<b>71.22%</b>	<b>28.78%</b>	<b>91.48%</b>	<b>6.18%</b>	<b>1.35%</b>	<b>0.10%</b>	<b>0.26%</b>	<b>0.10%</b>	<b>0.26%</b>	<b>0.10%</b>	<b>0.26%</b>	<b>0.10%</b>	<b>2.81%</b>		

<b>Grand Total Employees for Region 7:</b>	<b>Males:</b>	<b>1,371</b>	<b>Females:</b>	<b>554</b>	<b>Total Minorities:</b>	<b>164</b>		
		<b>71.22%</b>		<b>28.78%</b>		<b>8.52%</b>		
<b>White:</b>	<b>1,761</b>	<b>Black/African American:</b>	<b>119</b>	<b>Hispanic/Latino:</b>	<b>26</b>	<b>NHOPI:</b>	<b>2</b>	
	<b>91.48%</b>		<b>6.18%</b>		<b>1.35%</b>		<b>PWD:</b>	<b>54</b>
								<b>2.81%</b>

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AI/AN=American Indian or Alaskan Native NHOP=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities

# Workforce Analysis by Region

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

Reporting Period: June 30, 2017

Region: 8

EEO Category	MALES										FEMALES										PERCENTAGES									
	Total	W	B/AA	H/L	A	AI/AN	OR	PWD	Total	W	B/AA	H/L	A	AI/AN	OR	PWD	M	F	W	B/AA	H/L	A	A/AN	NHOPI	PWD					
Officials / Administrators	29	12					1	17	13	3	1					2	41.38%	58.62%	86.21%	10.34%	3.45%	0.00%	0.00%	0.00%	10.34%					
Professionals	113	53	47	5	1		3	60	54	4	1		1		6	46.90%	53.10%	89.38%	7.96%	0.88%	0.88%	0.88%	0.00%	7.96%						
Technicians	39	9	8	1				30	28	1		1				23.08%	76.92%	92.31%	5.13%	0.00%	2.56%	0.00%	0.00%	0.00%						
Protective Service	1,271	1,105	1,015	67	11	5	13	166	139	23	4				1	86.94%	13.06%	90.79%	7.08%	0.87%	0.87%	0.39%	0.00%	1.10%						
Para-professionals	27	2	2					25	25							7.41%	92.59%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%						
Administrative Support	44	6	5	1				38	37	1					1	13.64%	86.36%	95.45%	2.27%	2.27%	0.00%	0.00%	0.00%	2.27%						
Skilled Craft	47	46	42	2	1	1	1	1		1						97.87%	2.13%	89.36%	6.38%	2.13%	0.00%	2.13%	0.00%	2.13%						
Service / Maintenance	111	96	88	4	3	1	3	15	10	2	1		2			86.48%	13.51%	88.29%	5.41%	3.60%	0.00%	2.70%	0.00%	2.70%						
<b>TOTAL</b>	1,681	1,329	1,219	79	12	12	21	352	306	35	7	1	3	0	10	79.06%	20.94%	90.72%	6.78%	1.13%	0.77%	0.59%	0.00%	1.84%						

<b>Grand Total Employees for Region 8:</b>	<b>Males:</b>	1,329	<b>Females:</b>	352	<b>Total Minorities:</b>	156
		79.06%		20.94%		9.28%
<b>White:</b>	<b>Black/African American:</b>	114	<b>Hispanic/Latino:</b>	19	<b>A/AN:</b>	10
<b>90.72%</b>	<b>6.78%</b>	<b>1.13%</b>	<b>0.77%</b>	<b>0.59%</b>	<b>NHOPI:</b>	<b>0</b>
					<b>PWD:</b>	<b>31</b>
						<b>1.84%</b>

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AI/AN=American Indian or Alaskan Native NH=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities  
 DR-9 (Rev. Feb. 2016)

# Workforce Analysis by Region

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

Reporting Period: June 30, 2017

Region: 9

EEO Category	MALES													FEMALES													PERCENTAGES															
	Total						W						B/A						H/L						A						A/AN						NH/PI					
	Total	W	B/A	H/L	A	OR	Total	W	B/A	H/L	A	OR	Total	W	B/A	H/L	A	OR	Total	W	B/A	H/L	A	OR	Total	W	B/A	H/L	A	OR	Total	W	B/A	H/L	A	OR						
Officials / Administrators	22	10	9	1			12	12				1	12	12				1	45.45%	95.45%	4.55%	0.00%		1	45.45%	95.45%	4.55%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	9.09%					
Professionals	105	49	44	3	1	1	56	55		1		1	56	55				1	46.67%	94.29%	2.86%	0.00%		1	46.67%	94.29%	2.86%	0.00%		1.90%	0.00%	0.00%	0.00%	0.00%	0.00%	2.86%						
Technicians	19	2	2				17	17				1	17	17				1	10.53%	100.00%	0.00%	0.00%		1	10.53%	100.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.26%						
Protective Service	860	779	755	11	5	4	81	74	3	1	3		81	74	3	1	3		90.58%	96.40%	1.63%	0.70%			90.58%	96.40%	1.63%	0.70%		0.47%	0.00%	0.00%	0.00%	0.00%	0.00%	1.40%						
Para-professionals	17	1	1				16	16					16	16					5.88%	100.00%	0.00%	0.00%			5.88%	100.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.88%						
Administrative Support	26	0					26	26				2	26	26				2	0.00%	100.00%	0.00%	0.00%			0.00%	100.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	7.69%						
Skilled Craft	29	29	28		1		0						0						100.00%	0.00%	0.00%	3.45%			100.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	6.90%							
Service / Maintenance	73	58	57	1			15	15		1			15	15					79.45%	20.55%	0.00%	0.00%			79.45%	20.55%	0.00%	0.00%		1.37%	0.00%	0.00%	0.00%	0.00%	0.00%	2.74%						
<b>TOTAL</b>	1,151	928	896	15	6	6	223	215	3	1	3	5	223	215	3	1	3	5	80.63%	96.52%	1.56%	0.61%		5	80.63%	96.52%	1.56%	0.61%		0.61%	0.70%	0.00%	0.00%	0.00%	2.17%							

<b>Grand Total Employees for Region 9:</b>	Males:	928	Females:	223	Total Minorities:	40					
		80.63%		19.37%		3.48%					
White:	1,111	Black/African American:	18	Hispanic/Latino:	7	Asian:	7	NH/PI:	0	PWD:	25
	96.52%		1.56%		0.61%		0.61%		0.00%		2.17%

W=White B/A=Black or African American H/L=Hispanic or Latino A=Asian A/AN=American Indian or Alaskan Native NH/PI=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities  
 DFR-9 (Rev. Feb. 2016)



# Workforce Analysis by Region

Agency: ILLINOIS DEPARTMENT OF CORRECTIONS

Reporting Period: June 30, 2017

Region: 10

EEO Category	MALES						FEMALES						PERCENTAGES						
	Total	W	B/AA	H/L	A	AI/ AN OR PWD	Total	W	B/AA	H/L	A	AI/ AN OR PWD	M	F	W	B/AA	H/L	A	AI/ AN OR PWD
Officials / Administrators	33	20	18	2			13	11	2						87.88%	12.12%	0.00%	0.00%	0.00%
Professionals	153	64	59	2	2	1	89	83	3	1	2			92.81%	3.27%	1.96%	0.00%	1.96%	
Technicians	28	7	7				21	19		1	1	1	25.00%	75.00%	0.00%	0.00%	0.00%	0.00%	
Protective Service	1,208	1,069	1,022	28	7	4	139	124	14	1	4	4	88.49%	11.51%	94.87%	3.48%	0.59%	0.66%	
Para-professionals	27	0					27	27					100.00%	100.00%	0.00%	0.00%	0.00%	0.00%	
Administrative Support	35	4	4				31	29		2	1	1	11.43%	88.57%	94.29%	0.00%	5.71%	0.00%	
Skilled Craft	57	57	57				0						100.00%	0.00%	100.00%	0.00%	0.00%	0.00%	
Service / Maintenance	120	90	85	1	1	3	30	27	2	1	1	1	75.00%	25.00%	93.33%	2.50%	0.00%	1.67%	
<b>TOTAL</b>	1,661	1,311	1,252	33	9	8	350	320	21	4	2	3	78.93%	21.07%	94.64%	3.25%	0.78%	0.60%	

Grand Total Employees for Region 10: Males: 1,311 78.93% Females: 350 21.07% Total Minorities: 89 5.36%

White: 1,572 94.64% Black/African American: 54 3.25% Hispanic/Latino: 13 0.78% Asian: 10 0.60% AVAN: 11 0.66% NHOP: 1 0.06% PWD: 37 2.23%

W=White B/AA=Black or African American H/L=Hispanic or Latino A=Asian AVAN=American Indian or Alaskan Native NHOP=Native Hawaiian or Other Pacific Islander PWD=People with Disabilities  
 DRR-9 (Rev. Feb. 2016)